

Austria	Sat. 18	Belgium	Mon. 12/20	Portugal	Mon. 12/20
Companies	15	Companies	15	S. Africa	Mon. 12/20
America	15	Companies	15	Spain	Mon. 12/20
Overseas	14	Companies	14	Sweden	Mon. 12/20
Companies	15	Companies	15	Switzerland	Mon. 12/20
World Trade	12	Companies	15	U.S.A.	Mon. 12/20
Britain	12	Companies	15	U.S.A.	Mon. 12/20
Companies	14, 16-18	Companies	15	U.S.A.	Mon. 12/20
Agriculture	22	Stock markets	13, 22	U.S.A.	Mon. 12/20
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,405

Friday August 24 1984

Fortress Falklands:
'no hurry to
shake hands', Page 10

1983 B

NEWS SUMMARY

GENERAL

Tehran station bomb kills 18

A bomb explosion near the entrance to Tehran's main railway station killed at least 18 people and injured more than 300.

The station is the main exit point for Iranian troops leaving for the southern war front with Iraq. It was not known if there were any troops among the dead and wounded.

The station was cordoned off by Revolutionary Guards shooting their guns in the air. Two little-known dissident groups claimed responsibility for the blast. Page 3

Gas deal 'cancelled'

Margaret Thatcher, UK Prime Minister, is understood to have called off a deal to pipe natural gas from the Irish Republic to Northern Ireland. Page 2

Border tension

Indian and Pakistani soldiers exchanged fire on the border separating the two countries. The Indian Defence Ministry said there were some Pakistani casualties.

Zaccaro denial

John Zaccaro, husband of U.S. vice-presidential candidate Geraldine Ferraro, denied that he had acted improperly in borrowing \$175,000 from the \$1m estate of an old lady which he was overseeing. Page 12

Israeli clampdown

Israel applied tough restrictions on travel between north Lebanon and the Israeli-occupied south, halting cars and trucks from crossing from one part of the country to the other. Page 12

West Bank ruling

A Palestinian who claims to own land on which Israel's largest West Bank settlement is being built won a temporary court order to stop building work. Page 13

Iraq air attack

Iraq said its aircraft attacked a large naval target south of Iran's Kharg Island oil terminal in the northern Gulf. Page 14

Soviet flooding

Parts of the Khabarovsk region of the Soviet Far East were under 35ft (10m) of water after torrential rains, Tass news agency reported.

Citroën layoffs

The French Government approved 1,900 redundancies at the Citroën car company, roughly 80 per cent of the layoffs originally sought by the loss-making subsidiary of the private-sector Peugeot car group.

SA low poll

About 30 per cent of South Africa's mixed-race electorate voted in a poll for a new parliament. The Government promised to continue political changes that exclude majority blacks. Page 3

Salvador death toll

The death toll in El Salvador has risen above 50,000, according to church estimates.

Dissident 'exiled'

The U.S. State Department said it had received a report that Yelena Bonner, wife of Soviet dissident Andrei Sakharov, had been sentenced to five years' internal exile for slandering the Soviet Union.

Reader wins £1m

A reader of the Sun newspaper, published in the UK by Rupert Murdoch's News International, has been named as Britain's first £1m (SL3m) bingo prize winner.

BUSINESS

BASF doubles first-half profits

BY OUR INDUSTRIAL AND LABOUR STAFF IN LONDON AND GLASGOW

DOCK WORKERS in ports handling three quarters of Britain's seaborne trade are expected to be called out on strike by their union today.

Britain moved to the brink of its second national docks strike within a month last night after port workers in Scotland said they would strike from 8 am today over British Steel Corporation's decision to unload a coal ship at its Hunterston terminal on the west coast of Scotland.

Port authorities around Britain said last night that dockers appeared reluctant to strike, but those in most of the 78 ports covered by the Iron and Steel Trades Confederation which handle 70 per cent of seaborne trade would probably do so if they received a clear national call.

Sir James Clemenson, president of the Confederation of British Industry (CBI), said a strike might bring nearly three quarters of British industry to a standstill within a few weeks, and put millions of pounds' worth of trade and millions of jobs in jeopardy.

A national delegate conference of the Transport and General Workers Union in London this morning is expected to call out dockers at other ports in England, Wales and Northern Ireland.

GOLD rose \$7.75 on the London bullion market to \$332.25. It was also higher in Frankfurt at \$351.25 and in Zurich at \$351.75. In New York, the Comex August settlement was \$349.25. Page 28

DOLLAR lost ground in London to close at DM 2.3645 (DM 2.38), SwFr 2.3845 (SwFr 2.3809), FFr 8.704 (FFr 8.84) and £240.85 (£241.3). On Bank of England figures, its trade-weighted index fell from 136.6 to 136.1. In New York it closed at DM 2.372, FFr 8.15, £240.85 and SwFr 2.386. Page 29

STERLING improved against a weaker dollar, rising 30 points to \$1.313. It was lower, however, at DM 3.7525 (DM 3.77), SwFr 3.1325 (SwFr 3.145), and FFr 11.555 (FFr 11.6075) and unchanged at £316.0. Its trade-weighted index dropped to 77.9 from 76.1. In New York it closed at \$1.312. Page 29

COPPER prices rose strongly in London, reaching the highest levels since the start of May, with higher-grade cash copper gaining £1.65 to £1,033 a tonne.

WALL STREET: The Dow Jones industrial average closed 0.66 up at 1,232.44. Section II

LONDON gilt and equities were again affected by the looming docks strike. The FT Industrial Ordinary index shed 6.4 to 835.2. Section II

TOKYO stock gains held a slim majority. The Nikkei-Dow market average firmed 7.23 to 10,545.35. Section II

U.S. MONEY SUPPLY: M1 fell \$1.2m in the week ending August 13.

L.M. ERICSSON, the Nordic region's largest telecommunications and electronics company, reported an increase in first-half pre-tax earnings to SKr 926m (Sk12m). Page 15

FIRESTONE, the world's second largest tyre maker, boosted net third-quarter operating profits to \$25m, compared with \$27m, although net operating profits for the nine months were sharply down from \$55m to \$31m. Page 14

POKKER, Dutch aerospace group, lifted net income 64 per cent to Fl 10.16m (£3.21m) in the first half compared with Fl 6.34m from the previous year.

TOTTENHAM HOTSPUR, London football club, raised profits from £168,000 to £302,000 (£1.68m) in its first year after flotation on the London Stock Exchange. Page 16

OPEL, the West German subsidiary of General Motors, went into deficit in the first half after making a DM 296m (£10.4m) profit in 1983. Page 15

BLUE BELL, U.S. clothing manufacturer, has agreed about a merger with a new corporation organised by Kelso, a management buyout specialist. Page 14

NEDLLOYD, the Dutch shipping group, rebounded with a Fl 52.4m (£1.61m) profit for the first half compared with a Fl 72.1m loss in the corresponding period. Page 15

TWO COMPANIES have emerged as bidders in the privatisation of British Shipbuilders' Yarrow shipyard on the Upper Clyde, Scotland. Page 2

Today's international edition is published in two sections, reflecting the seasonal reduction in pagination. Companies and Markets are combined in Section II.

Production difficulties in London may have resulted in typographical errors in unit trusts, some advertisements and elsewhere in today's edition.

Petrofina hopes it has built in

enough safeguards to prevent that happening again. If it succeeds, other companies may be tempted to follow suit.

Eliminating overtime will remove a disincentive to productive working in normal hours. Petrofina claims that staff were working inefficiently to maximise potential overtime. The deal includes improved work standards, such as faster running speeds.

To compensate for lost overtime, basic pay will rise by up to 45 per cent.

The deal will raise minimum earnings and pensionable pay. For an employee retiring after 37½ years' service, it will increase the annual pension from £5,000 to £7,000.

Jobs will be created. Six extra drivers have already been taken on. In future, peak workloads will be covered by using contractors and temporary staff, but permanent staff will be taken on if the peak is sustained.

Petrofina will be able to require staff to work up to 11 hours on any one day. If the 37½-hour, five-day week is exceeded, then the time must be deducted from the following week.

Some oil companies such as Petrofina and Mobil last tried to eliminate overtime in the 1960s. They eventually had to reintroduce it because of pressure from drivers for overtime earnings.

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Petrofina hopes it has built in



Herr Erich Honecker

Honecker attends Romanian ceremony

By Leslie Collett in East Berlin
ALONE AMONG the leaders of Eastern Europe, Herr Erich Honecker, the East German Communist Party chief and President, attended yesterday's 40th anniversary celebrations by independent-minded Romania.

East European diplomats said Herr Honecker's gesture towards Mr Nicolae Ceausescu, the Romanian President, in the absence of the other Communist leaders, underlined Herr Honecker's increasingly independent foreign policy which has come under sharp attack by Moscow.

East European leaders normally attend important anniversaries of each other's Communist takeover. The Soviet Union, however, refused to send a lesser-known Politburo member to Bucharest, signalling to its allies that attendance at the ceremony by party and government leaders was not required.

China's President was in Romania for the anniversary, as Peking has long favoured Mr Ceausescu because of the resistance he offered to Moscow's policies in the past.

Herr Honecker's visit to the Romanian capital followed more than a month in which his warmer relations with West Germany have repeatedly been criticised in the Soviet media. The East German press again responded by reprinting praise from the Hungarian Communist Party for East Germany's dialogue with the Bonn Government.

Turkish union leaders finally granted bail

By DAVID BARCHARD IN ANKARA

NINE LEADERS of Turkey's left-wing labour confederation "Disk" were released from prison in Istanbul yesterday after a surprise decision by a martial law court.

The trade unionists are all members of "Disk's" central executive committee and had been held in prison for 43 months since the military ordered their arrest soon after the 1980 coup.

Some 533 members of Disk are charged with attempting to use the trade union movement to overthrow the state. Death sentences are being demanded for 76 of the defendants including the chairman of Disk, Mr Abdullah Basir. And the movement's secretary-general, Mr Fehmi Isiklar.

The trial will continue, but the prospects of the defendants eventually being acquitted now much stronger. All 533 are out of prison on bail.

The case had provoked interna-

tional controversy among European trade unionists and in the International Confederation of Free Trade Unions, especially in view of claims by several of the defendants that they had been tortured. The release of the last prisoners in the case will certainly ease Turkey's strained relations with the European Community. There was no explanation for the release.

With defendants in Turkey's other most controversial political trial, that of the Turkish Peace Association expected to be released within the next week, it begins to look as if Turkey may be trying to repair its poor image on human rights cases.

There was speculation among right-wing groups in Ankara that the release of Disk leadership could pave the way for the release of Mr Alparslan Turkes, leader of the former Nationalist Action Party and former Deputy Prime Minister, and a right-wing nationalist, he has

been held in a military prison since 1980.

There is no prospect of a revival of radical left-wing unionism in Turkey in the near future. Union powers have been severely curtailed by legislation introduced by the military and Disk was declared to have dissolved itself 18 months ago when its imprisoned leadership failed to hold the required number of executive meetings on time.

● Gen Necdet Uru, Chief of Staff of the Turkish armed forces and the commander of the Gendarmerie, flew to eastern Turkey yesterday to inspect military operations against Kurdish guerrilla groups.

A crackdown against left-wing Kurdish guerrillas has been underway since August 15 when Kurdish insurgents attacked two separate gendarmerie posts nearly 125 miles apart. Two soldiers were killed and about 12 injured in the attacks.

Losses close Sweden's left-wing newspaper

By DAVID BROWN IN STOCKHOLM

THE FLAGSHIP morning daily of Sweden's left-wing, Stockholm's *Tidningen*, is applying for bankruptcy today after three years of consecutive losses.

The decision came after its owner, the Trades Union Council (LO) and the ruling Social Democratic Party (SAP), refused the newspaper's request to cover an expected SKr 16m (\$1.9m) loss for 1984.

The decision will leave the left-wing without a voice among Stockholm's morning papers, although *Tidningen* has been able to continue to operate a series of other leftist papers around the country. The LO's troubled afternoon tabloid in Stockholm *Aftonbladet*, will also stop.

The morning paper, with a paid circulation of about 32,000, had already lost SKr 2m since it was re-launched in late 1981 during the run-up to the national elections which returned the Social Democrats to power.

The decision to seek bankruptcy rather than attempt a gradual

phase-out was highly criticised on ideological grounds - not least by the paper's staff - although it is expected to save the owner up to SKr 12m.

"There is no alternative," said Mr Bo Toresson, Secretary of the Social Democratic Party. "We simply do not have the resources." He added that neither advertising revenue nor circulation had met expectations.

Mr Sven Andersson, the paper's editor-in-chief, yesterday criticised the move as a "shameful" decision which will "have consequences in the 1985 elections."

Stockholm's *Tidningen* has been a forum for public debate both within the Social Democratic Party and with the non-Socialist opposition, whose views are often represented by the conservative Svenska Dagbladet (SvD).

Ironically, a national system of press subsidies has been unable to keep Stockholm's *Tidningen* out of bankruptcy, although it is instrumental in the continued existence of SvD.

The decision to seek bankruptcy rather than attempt a gradual

Formaldehyde cover-up claim by union

By Jonathan Carr in Bonn

THE West German trade union federation (DGB) has accused the Government of yielding to pressure from industry to cover up health hazards of the chemical formaldehyde.

In a statement issued yesterday the DGB said federal health and environmental protection experts reported to Bonn earlier this year that the chemical could cause cancer.

But the DGB said the Labour, Interior and Health ministers, under pressure from industry, had prevented an open discussion of the issue.

On Wednesday the Government rejected as "malicious" newspaper reports that it had sought to cover up evidence about formaldehyde.

Officials of the state prosecutor's office investigating a case of suspected fraud have searched the offices and homes of several former senior employees of Deutsche Anlage Leasing (DAL), the troubled

West German leasing concern.

The trend of Norwegian hourly wage rates over this period was not "significantly different" it notes, from that in the countries with which Norway chiefly competes. A far greater problem - until the 1977 and 1978 devaluations - was the steady rise in the value of the krona.

The LO and NI have agreed to follow up this initial survey with three joint reports. The first will map industry's investment and capital needs until the year 2,000, assuming 3 per cent annual growth.

The second will attempt to analyse future trends in product development, markets and production processes, and to identify the areas in which Norwegian industry should concentrate its efforts.

Finally, the two organisations will take a joint look at the political decision-making process in Norway.

The contents of the letter will not come before the Irish Cabinet until next week, but no one disputes that the letter confirms an earlier message from Mrs Thatcher in which she said the deal would not be commercial under the existing terms.

Dublin has refused to move from the original terms agreed last October in a memorandum of understanding. This involved a price of 26p per therm but the rise in the

UK NEWS

Two bidders emerge for privatisation of Yarrow shipyard

By MARK MEREDITH, SCOTTISH CORRESPONDENT

TWO COMPANIES have emerged as competitive bidders in the privatisation of British Shipbuilders' Yarrow shipyard on the Upper Clyde, Scotland.

Mr Robert Easton, managing director of the publicly-owned Yarrow shipbuilders, released plans yesterday for a management/employee buyout of the yard, which specialises in building frigates.

Yarrow and Company, the privately run former owners of the yard, have also expressed an interest in buying the yard, since the Government announced its intention last month of selling the warship yards to the private sector.

They say that money must be found for industrial training and for investment in research and development, as well as in new plant. Interest rates must come down to encourage investment.

A report by the two organisations on their aims for land-based industry marks the start of the LO/NI campaign. It sets the goal of increasing the value of Norwegian industrial output by 50 per cent, at constant prices, between now and the end of the century - equivalent to an annual growth rate of about 3 per cent.

The report concludes that a strong Norwegian krone, low productivity and high investment costs - rather than excessively high wage rates - have been mainly to blame for the deterioration in the competitive position of Norway's industry over the past 15 years.

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Foden to build trucks for army

By Nick Garnett

FODEN TRUCKS has secured a contract with the Ministry of Defence to supply 333 recovery vehicles to the British Army.

It is the largest order the company since it was purchased from the receiver in 1983 by the US company, Paccar. The value of the order is still being negotiated.

Barclays Merchant Bank and Barclays Development Capital, which were involved in the management/employee buyout of the National Freight Company and Victoria, a British Steel subsidiary, are advising Mr Easton and his management.

Mr Easton said a number of Scottish financial institutions had been approached and the company was confident of raising the required amount of capital to buy the company.

The yard has six ships under construction. It has built 10 of the 12 Type 22 frigates and has now appointed lead yard to build the next generation of Type 23 frigates for the Royal Navy.

Mr Iain Mann, financial director of the Glasgow-based Yarrow company, said yesterday that the company wanted to see the prospects on the shipyard before formulating its bid.

Under an expansion plan envisaged by Mr Easton, Yarrow would also try to win submarine orders as well as other smaller orders, which might go to the Hall Russell yard.

Dublin told 'gas deal cancelled'

By BRENDAN KEENAN IN DUBLIN

A formal letter from Mrs Margaret Thatcher, the Prime Minister, to Dr Garret Fitzgerald, the Irish Minister for Energy, has put paid to any lingering hopes of saving the £500m project to pipe natural gas from Dublin to Belfast.

The contents of the letter will not come before the Irish Cabinet until next week, but no one disputes that the letter confirms an earlier message from Mrs Thatcher in which she said the deal would not be commercial under the existing terms.

Dr Fitzgerald wrote to Mrs Thatcher when the project first ran into difficulties and pointed out the adverse effect of public perception of Anglo-Irish relations in Northern Ireland.

Mrs Thatcher pointed to recent studies which suggested that the gas would be uncompetitive with coal in the later years of the 25-year project just when it would need to make surpluses to cover the expected £150m investment.

Dr Fitzgerald took the view that

Britain's request for a price cut of almost 50 per cent was unreasonable. He repeated that the political benefits of such an important cross-border venture should be taken into account.

In her letter, delivered by the British ambassador to Dublin this week, Mrs Thatcher is understood to have reaffirmed the commercial objections to the deal.

The loss of the project is a blow to the Irish Republic, which could have expected to earn £20m a year from gas sales to Northern Ireland. It also calls into question the scope for cross-border cooperation, with both sides insisting that any deal must fully meet their own domestic interests.

The new techniques will enable GM to launch all 17 versions (involving five body shapes, five engines and four transmissions as well as five different levels of trim and equipment) at the same time and to build output up to full capacity within eight weeks instead of several months.

Prices will be announced nearer the time the cars go on sale September 22 on the Continent and October 17 in Britain.

Opel results, Page 15

WORLD TRADE NEWS

Kenneth Gooding examines the likely impact of GM's latest Opel/Vauxhall model

Record European sales forecast for revamped Kadett

GENERAL MOTORS is to replace its best-selling model in Europe, the Opel Kadett/Vauxhall Astra, next month and expects to sell 550,000 next year - a record for any car in Europe.

The top-selling cars in Europe last year were both competitors for the Kadett: the Volkswagen Golf and while the Ford Escort had 433,733 registrations. The old Kadett Astra took third place with 390,375 and its sales peaked at 405,000 in 1982.

Opel, the West German group which is responsible for GM's car development in Europe, invested DM 1.5bn

next year would rise to over 1.3m, taking its market share above 12 per cent. At the end of 1982, GM's share was only 9.6 per cent and it had risen to 11.6 per cent by the end of the first half of this year following the launch two years ago of its mini car, the Spanish-built Opel Corsa/Vauxhall Nova.

Between 49 per cent and 45 per cent of next year's output of the Kadett/Astra will go to the West German market. GM also expects to improve substantially its sales in Italy, France and Spain following the launch.

In Britain, Vauxhall Cavalier range whose sales are expected to be about 320,000.

The new Kadett/Astra will be produced at the Ellesmere Port plant on Merseyside which has been equipped for the modular production system.

The Kadett/Astra accounts for about 35 per cent of GM's European car sales and is the biggest seller of the market, one which takes up 12.8 per cent of total registrations per year.

Next year the new models are forecast to stay well ahead of GM's Opel Ascona/Vauxhall Cavalier range whose sales are expected to be about 320,000.

The new Kadett/Astra will be assembled at the Ellesmere Port plant on Merseyside which has been equipped for the modular production system.

The Kadett/Astra is a vitally important model for Vauxhall because its introduction justified considerable investment at Ellesmere Port and to build output up to full capacity within eight weeks instead of several months.

At that point GM would be neck-and-neck with BL's Austin Rover in the race for second place behind Ford in the British market.

Most of the Astras will be assembled at the Ellesmere Port plant on Merseyside which has been equipped for the modular production system.

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OVERSEAS NEWS

Mojahedin condemns Tehran rail-station bomb killings

BY KATHLEEN EVANS IN ABU DHABI

AT LEAST 18 people were killed and more than 300 wounded, some critically, when a bomb exploded outside the main railway station in Tehran yesterday.

The bomb went off at 8.30 am, not far from the entrance to the station. The terminus is the main exit point for troops leaving for the southern warfront with Iraq, though it is not known whether there were any troops among the dead and wounded.

The station was cordoned off by nervous Revolutionary Guards, a shooting in the air, observers said. The area was devastated by the blast and covered with broken glass, wrecked cars and squashed fruit from nearby street stalls.

Two obscure dissident groups claimed responsibility for the blast. But the explosion was strongly condemned by the Mojahedin, the leading opposition faction.

A small, monarchist faction based in Los Angeles, was the first to say that it had carried out the explosion. A man saying he was speaking on its behalf told an international news agency: "We want (Ayatollah) Khomeini (the Iranian leader) to remember our name and stop killing our people." He added: "We will continue."

Another group, hitherto unknown, calling itself the "Unit of Martyr Kalaghi" said that it was behind the attack. In Paris, a spokesman for



Ayatollah Khomeini

the Mojahedin called the attack "a blind action of no use in our fight against Khomeini." The movement says it renounced violence in favour of political and social action two years ago.

Iranians on the spot were reported to have blamed the monarchists. Yesterday, a local Radio Tehran reporter itself was describing the explosion as the work of "agents of international arrogance."

It suggested that it was timed to distract attention from Government victories over Kurdish dissidents in the north-west of the country, and next week's anniversary of the explosion which killed Mr Mohammed Ali Rajai, then Prime Minister, in 1981.

Moscow boosts navy presence in Red Sea

BY TONY WALKER IN CAIRO

THE SOVIET Union appears to be strengthening its naval presence in the Red Sea as the international hunt goes on for mines in the region.

A Russian helicopter-cruiser and destroyer arrived in Port Said on Wednesday and are thought on their way to South Yemen where the Soviet Navy has base facilities.

The Russians are believed to have three mine-sweepers operating near the mouth of the Red Sea in the Bab-el-Mandeb waterway where a number of explosions have occurred.

A naval official in Cairo identified the Russian helicopter-cruiser as the Leningrad, built in the 1960s and equipped for submarine detection.

Jane's Fighting Ships says the Leningrad is fitted with sophisticated sonar equipment.

But the official said such equipment was not necessarily suitable for mine detection work. It was possible the Russian vessels were on routine transfer to the Soviet Union's Pacific Fleet, he added.

At least two Russian ships have been hit in the Gulf of Suez and Red Sea. A Soviet merchant vessel, the Kaud Esperance, was the first to encounter a mine just south of the Suez Canal in the Gulf of Suez on July 9. On August 6 a Russian trawler was hit in the Red Sea.

The Soviet Union has close relations with Libya, which is being blamed for laying the mines. The Libyans use Soviet-supplied military equipment. Both Libya and Iran deny laying the mines.

The Suez Canal and its southern approaches are a vital strategic waterway for the Russian Navy which maintains large bases in the Indian and Pacific Oceans. There is frequent movement between the eastern and western Soviet

Mines inquiry ordered

SIG BETTINO CRAXI, Italy's Prime Minister, has ordered an investigation into manufacture and export of mines over the past 12 years. Alan Friedman reports from Milan.

This follows suggestions recently that the mines planted in the Red Sea and Gulf of Suez may be of Italian origin.

A Government official said last night that since 1972 nearly 12 tonnes had been awarded to Italian companies to manufacture and export mines.

Nearly of the mines were exported to countries bordering the Gulf of Suez or Red Sea.

Union fleets. The Soviet Union has said little about the explosions in the Gulf of Suez and Red Sea except to add its voice to suggestions by Libya and Iran that the U.S. is using the episode as an excuse to extend its influence in the region.

Meanwhile, British, French and U.S. mine-hunting and clearing efforts are continuing in the Gulf of Suez and Red Sea and Italian minesweepers are expected within a week. The Dutch are also understood to have pledged assistance and are preparing to send mine clearing vessels.

British and U.S. naval units have identified a number of mine-like objects on the sea bed, but as yet none of these has turned out to be a mine.

A British naval officer in Cairo said there was "a lot of junk" on the sea bed such as oil drums similar in appearance to mines when viewed on a sonar

British and U.S. naval experts agree they are searching for "bottom" mines that detonate at the sound or turbulence of a ship passing overhead.

Mongolian President replaced

MOSCOW—Mongolia's President, Yumzabagin Tsedenbal, in power for the past 32 years, was replaced yesterday at a meeting of the republic's ruling Communist Party, the Soviet news agency Tass reported from Ulan Bator.

The party Central Committee had released Mr Tsedenbal, 67, from his post for health reasons, it added. He had been replaced as Communist Party chief by Prime Minister Zambyn Batmunkh.

Tass said the decision to replace Mr Tsedenbal had been taken at an extraordinary session of the party's central committee, indicating that the change of power had been decided at relatively short notice.

The meeting had expressed praise for Mr Tsedenbal's work during 40 years in the top echelons of the party and "voiced deep gratitude" for his outstanding services.

These formulations appear to indicate that Mr Tsedenbal, who has been staunchly loyal to Moscow throughout his rule, was not in political disgrace.

When Premier Khorlogin Choibalsan died in 1952, Mr Tsedenbal succeeded him. He took the title of President of Mongolia in 1973. Reuter

Sri Lanka tightens control over army

BY JOHN ELLIOTT IN COLOMBO

THE SRI LANKAN Government is trying to strengthen the control of its security forces in the north of the island at a time when senior Ministers believe that progress is being made in talks on a political solution to solve the claims of Sri Lanka's minority Tamil community.

He also denied that the army and navy forces had caused damage to towns such as Vellavur, on the north coast, other than in battles with the extremists.

The only army rampage that the Government is admitting is at Mannar, on the north-eastern coast, earlier this month, where 150 Muslims as well as Tamils died.

Ministers are anxious to calm the local Moslem community.

Thirty-three soldiers have been confined to barracks pending investigation of allegations of a rampage in one village.

The security forces have arrived several hours late at two bank raids in the city of Jaffna during the past two weeks, because they fear they may walk into a trap set by the extremists.

More than 300 people have been dismissed from the army and navy for indiscipline in the past three years.

Mr Athudatmudala admitted that Israeli intelligence experts have been in Sri Lanka for "several months" and had so far trained about 90-100 security personnel in intelligence work.

The presence of the Israelis is causing considerable political

S. African Ministers call poll acceptable

By Jim Jones in Johannesburg
SOUTH AFRICAN Cabinet Ministers yesterday said the 30 per cent poll at Wednesday's coloured elections was acceptable, while doubts grew about how representative the elections had been.

In some areas, particularly the Cape peninsula, average polls of significantly less than 10 per cent were recorded, while in some of the more remote rural districts more than half the registered voters cast their votes.

Mr Chris Heunis, Minister of Constitutional Development and Planning, said the percentage vote was "satisfactory".

The pattern of voting was predictable. The Cape Peninsula, where coloureds have a long record of political activism and which was the focus of the anti-apartheid campaign of the United Democratic Front (UDF), wholeheartedly turned its back on the elections.

However, the overall poll in Cape Province reached 25.8 per cent boosted by higher turnout in the eastern and northern parts of the province.

In Natal, only 22.9 per cent of eligible voters voted, in Transvaal 24.8 per cent and in Orange Free State, where political activity is minimal, 5.5 per cent of registered voters went to the polls.

Leaders of the Labour Party which won all but four of the 80 seats in the Coloured parliament, said before the polls that they would consider a 30 per cent turnout to be a positive mandate for participation in the new political system.

The opposition UDF claimed, however, that the low turnout represented a clear victory for the boycott forces.

Indian voters go to the polls next Tuesday to choose their parliamentary representatives.

Talks resume between IMF and Zimbabwe

By Andrew Whitley in Rio de Janeiro

ADMIRAL Thelma Dutra, de

Rezende has been named as

the new President of Petrobras, the

Brazilian oil company. He

replaces Mr Shigeaki Ueki, who

resigned abruptly five weeks ago

for reasons which have still not been publicly disclosed.

The choice of the 59-year-old

admiral to head one of the most

powerful companies in Brazil,

responsible for the fast-growing

domestic oil production pro-

gramme as well as being the

country's leading exporter,

came as a surprise.

Although he has served for

the past four years as transport

director for Petrobras, Admiral

Rezende has no previous

experience of the oil industry

or of business management.

He said negotiations had

started on the possible re-

sumption of the programme,

or for a new one.

An agreement between

Zimbabwe and the IMF for

SDR 300m was signed last

year, to help the country

overcome pressing foreign

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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

THERE cannot be many more interesting jobs in town than James Ross's. As general manager of British Petroleum's corporate planning department, although not at the top tier of BP management, he is at the centre of the company's intellect.

It also just happens to be a particularly remarkable moment to be in this seat in the world's fifth largest industrial enterprise. Having spent three years cutting out loss-makers, restoring its balance sheet and realigning management's focus upon profit, BP is at a turning point. Strong again and self-confident, it must decide which way to go. Such a situation is a corporate planner's dream.

At the same time, the notion of corporate planning itself has changed at BP, as the company has embarked, like many other oil companies, on a strategy of "de-integration"

breaking itself up into separate business streams and chasing unit profitability, rather than being pushed out by the need to handle ever larger volumes of crude oil. Once a series which decided in the 1970s that they could do without BP.

Ross, a Brylcreamed ex-Navy man with a taste for heavy duty formal pin-stripes, took on the corporate planning job within a month of Sir Peter Walters becoming chairman of BP in November 1981. Now 45, he joined BP in 1959 as a university apprentice and has come up through aviation, Paris, BP Zaire, BP Oil (the UK marketing and refining company) and London. This is a fairly typical career for a top BP manager—the company has never favoured professional planners, preferring to use people with a broad mix of BP backgrounds.

The corporate planning machine he runs is, he says, much different from the one which existed five years ago, although its re-engineering was very much a continuum between himself and his two predecessors, Colin Webster, now head of the gas business, and Bob Horton, who has risen to be one of the company's seven managing directors with responsibility for planning and finance.

"Our corporate planning used to be the central planning of an integrated oil company. Now it is planning on behalf of the corporation," he says.

For some time BP's planning has comprised four components:

• The conventional planners' business of understanding the environment on a 10 to 20 year horizon.

James Ross (right) is now at the centre of BP's intellect. The re-engineering of his planning department was a continuum between himself and his two predecessors—Bob Horton (below) and Colin Webster (far right) who are a group managing director and head of BP Gas, respectively.



A corporate planner's dream

Ian Hargreaves talks to a key strategist at British Petroleum

• Providing a devil's advocate think-tank for BP's seven managing directors in assessing the proposals made by the businesses to the centre.

• Allocating resources to each BP business, which is achieved by setting annual contracts between the centre and the businesses.

• Determining what shape BP should take: "should we return to our last or not? What should the balance be?"

Ross's role has been to take these concepts and build upon them, operating a planning function which understands the businesses and can assess them, but which does not interfere unneccessarily. It is a lighter and more flexible structure than has been fallen into in the last 60 years, from the top over to a more flexible and decentralised corporate structure.

The approach is evident even in the analysis of business environments, which Ross says his department does not force on the businesses. "We don't rattle it down their throats," he says, partly because the centre does not want to give the businesses the opportunity to blame any failure to meet profit targets upon faulty central planning forecasts.

The heart of the planning relationship between business

and centre, however, is the contract, whereby a business agrees to pursue a given rate of return and flow of funds. The penalty for breaking a contract is that fewer resources will be made available from the centre.

But the difficult part from the centre's point of view is to devise tests which are fair and relevant for disparate businesses: the classic conglomerate planning dilemma, although BP insists that it is a long way from becoming a conglomerate.

In the case of BP Oil International, BP's huge downstream supply, refining and marketing business, the aim was to convert a major loss-maker in a mature business into a cash generator for the group. Trade numbers have fallen from 90 to 60 since BP took over, but for a more flexible and decentralised corporate structure.

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Capital expenditure was the prime means of control up to 1981. Now we say to BPOL you can spend as much as you like in terms of capital expenditure,

so long as you generate these funds post-investments back to the corporation. It was a major change and it is working well. Now we have to create profit targets that mean something."

Upstream oil, a successful and profitable part of BP—indeed its financial cornerstone—required a different approach.

"Upstream oil people always believed that their only competition was God—geology, deep water or whatever. Now there is a clear realisation that competition is other people bidding more than you for a license or someone who has better political nous and will therefore position himself better in the States, or wherever."

But setting financial targets for the oil exploration business remains extremely difficult.

BP is working on a mechanism for measuring the change in value that occurs in a barrel of oil in the ground over a given period—a function of economic conditions, Opec politics, tax-changes and production technology—and setting against that the inputs needed to achieve a given increase in value. "The upstream," says Roger Beeton, BP's deputy chairman and head of exploration and production, "is thinking in terms of profits and not of barrels, just like the downstream no longer thinks in terms of market share."

The centre wants to see BP Chemicals identify more precisely the financial structure of its three main areas of business—acetyl, polyolefins and speciality chemicals—both for internal purposes and, probably in due course, says Bob Horton, for public scrutiny.

Thus the centre wants to see each business's own competitive position," says Ross.

This is an area which BP has traditionally been weak on. A lot of money was spent on it, it tended to be right out in the market; it has never really been pulled together. So the conclusions have never been drawn in a strategic sense."

In order to make time for this type of detailed analysis, Ross has moved away from the rigid, annual planning timetable. Previously, he says, this was a five-legged exercise, starting with a review of the business environment, moving on to strategic issues, then a review of the strategy for "quality and direction," an updating of the five-

year financial plan and completion of a one-year operating plan.

Now, full-scale strategic reviews are a two-year event—and as well as taking in markets, competition and finance, there will be strong analysis of technology, with each sector required to describe how it is using bright ideas.

In some respects we are trying to make planning less finance-orientated, or at least to broaden out. If planning is about forecasting bottlenecks, maybe our next shortage is not going to be money but people-specific skills, specific management. Or maybe the organisation is not right for the task that is being performed."

In Ross's view the best way of managing the minerals business, for example—a loss-maker since the \$400m purchase of Selection Trust in 1980—is unlikely to be the best way of managing the animal feed business or the detergents sector. "We have been through the phase of thinking we were going to make a mineral company into an oil company, then realising quite how different it was. Now we have to see where we go from there."

For the whole of BP, the same question—where to go now that the mistakes of past years have been corrected—is very much top of the agenda.

For the whole of BP, the same question—where to go now that the mistakes of past years have been corrected—is very much top of the agenda.

"In the late 1970s, the group was preoccupied with a so-called investment gap. We couldn't see enough opportunities for the emerging financial strength of the group. Some of that thinking was also backed by projected growth rates which proved over-optimistic."

Today, he says, conditions are in many ways similar: "that is why the discussions are taking each other on Wall Street. It is because they have not got enough good alternatives to spend their money on—like looking for oil and gas."

BP's mistakes in the last investment boom, he thinks, were a mixture of relative and absolute—in some cases more a question of paying the wrong price at the wrong time rather than making the wrong purchase.

"A lot of the same analyses are re-emerging, but I believe we're unlikely to pursue the same sort of policy as diversification by acquisition and belief in the inevitability of economic growth."

BP, he says, may be returning to its last. But the last is not the same as it was in 1970. Growth will come from a mixture of organic expansion of existing businesses, through the commercialisation of research and through selective acquisition. "We're going to play it on those three."

Working hours

Why Petrofina is abolishing overtime

PAID OVERTIME for manual workers seemed a many-headed devil to Pierre Jungels, managing director of Petrofina UK, a subsidiary of the Belgian oil company. So on September 1 it will be abolished.

Under a far-reaching productivity deal with the Transport and General Workers Union, the 300 tanker drivers and depot workers will be limited to 37½ hours' work a week. Hitherto they have been working an average of nearly 50 hours, including 10 hours overtime, with some drivers doing up to 65 or 66.

The system encouraged people to work inefficiently during normal hours in order to increase the amount which needed to be done in overtime, says Jungels. "It was not done out of nastiness, but because of a system which allowed a very high standard of living to be achieved only through overtime."

To compensate for loss of overtime, basic pay will rise by up to 45 per cent. Some workers who did many extra hours will see a reduction in total average earnings, but for most there will be an increase.

Overtime is a particularly British disease. In West Germany, for instance, only 2.6 per cent of engineering workers did overtime last year, and even then they averaged only two hours each a week. One-third of UK manual workers work nearly nine hours' overtime a week.

Some oil companies like Petrofina and Mobil eliminated higher guaranteed pay at times when business is thin. Petrofina tries to step up sales in profitable times and cut back when it is making a loss, so there are fluctuations in overtime levels.

Workers will gain from the higher guaranteed pay at times when business is thin. Petrofina tries to step up sales in profitable times and cut back when it is making a loss, so there are fluctuations in overtime levels.

Petrofina's deal includes complete flexibility and improved work standards, such as faster running speeds for tankers. Even so, the company will in the short-term, raceme up to 70 per cent of the increase in its manual workers' paybill, which is expected to be 12.5 per cent.

This covers not only increased pay, but also the cost of creating new jobs. Six extra drivers have been taken on so far. In future, overtime peaks of workload will be covered by contractors and temporary staff, but if the peak is sustained extra permanent staff will be recruited.

The cost also covers higher pension contributions. Pensionable pay is increased, which means that the annual pension for someone who retires after 37½ years' service will rise from £23,000 to £27,000. In future years, Petrofina may have to top up the pension fund.

Jungels believes the short-term cost is worthwhile because of long-term benefits, such as breaking down the "them and us" barrier between blue- and white-collar staff. Recently it has been difficult to promote manual workers to staff or management training jobs, because they were loath to lose their high overtime payments.

Workers will gain from the higher guaranteed pay at times when business is thin. Petrofina tries to step up sales in profitable times and cut back when it is making a loss, so there are fluctuations in overtime levels.

According to Petrofina, inefficiencies caused by the overtime system were myriad. They included slow loading and driving times; refusal by overworked neighbouring ones; and outdated local agreements, including ones at some terminals, allowing many staff to take holidays at the same time in summer, even though their summer workload had increased.

And this was at a company which considers itself the most



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TECHNOLOGY

EDITED BY ALAN CANE

COMPUTER AIDED DESIGN

Auto-trol re-enters the design market

AUTO-TROL, a computer-aided design company in Denver, Colorado is making a new thrust into Europe in a joint venture with the Italian company Scienca.

Although Auto-trol had sought markets beyond its CAD systems and was moving from 16 to 32 bit machines to allow faster, more complex designing, the recession hit. The company wound up its direct subsidiaries in Europe in late 1981. The 1980 world turnover was about \$50m.

The joint European company, formed in Italy earlier this year, is 49 per cent owned by Auto-trol and 51 per cent by Scienca. A subsidiary has started in Birmingham and similar companies will be set up in France, West Germany and Scandinavia by the end of the year.

Although the venture will be largely dependent on U.S. technology, the ownership percentages indicate its determined "European" nature. The Denver parent has emphasised that U.S. technology will be transferred with regard to changes of technical staff. In addition, the two principals have agreed that no cash will be taken out of the company for at least five years.

Just becoming available in Europe is a system known as AGW3. The hardware is based on a high definition display (colour or monochrome), pressure sensitive menu tablet from which design choices are made, a detached keyboard for data entry and a separate small monochrome screen on which menu details appear.

Another software suite animates the cutting processes on a machine tool once a workpiece has been designed on the screen. Timings, tool carrier clashes and other problems become apparent and correction can be made before any metal reaches the actual machine.

In the UK the company won its first order, for two workstations, from Bristol University. They will be installed in a special unit that will be shared by the mechanical and electronic engineering departments.

The system will be used for training students in the use of computer graphics, setting up a consultancy service based on the Auto-trol software, and the development of new projects in association with the company.

Auto-trol says it plans to capture a wide range of software covering architecture, construction engineering and mechanical design. In manufacturing technology, there are programs that will allow the best fit of clothed patterns on to an cutout stack of material and others that allow the development of boxes and cartons from flat sheets.

Steel 3D is a comprehensive program for the design of any steel structure

U.S. SHUTTLE ASTRONAUTS TO SALVAGE DISABLED SPACECRAFT

Bold bid for satellite rescue

BY PETER MARSH

ENGINEERS in the U.S. are working on a set of grappling equipment for space missions that will be vital to the success of a bold bid in November to capture from the heavens two ailing satellites and return them to earth.

Insurance underwriters last week concluded separate agreements with the U.S. National Aeronautics and Space Administration and Hughes, the aerospace company, for services and hardware needed to rescue Palapa B-2, a satellite formerly owned by the Indonesian Government that is drifting in an incorrect orbit some 1,000 km above the globe.

The insurers are likely also to arrange on the same mission the salvage of a second satellite, Westar-6, which is owned by Western Union. During a few seconds if any part has been stressed unacceptably, displays will show the deformation, failed members, levels of stress. The computer will even specify the new members needed to correct the design.

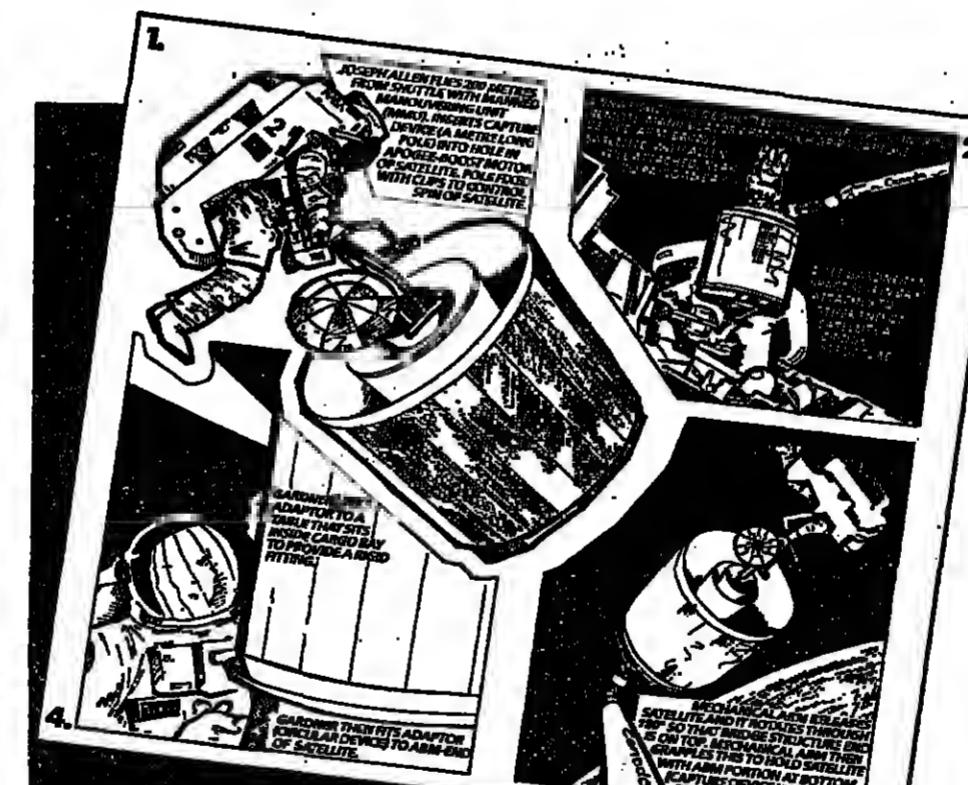
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Steel 3D is a comprehensive program for the design of any steel structure



Space technicians in the U.S. have worked out the precise sequence for the rescue of two satellites 350 km above the earth in a salvage mission later this year

then take control of the shuttle's mechanical arm. The mechanism will reach out and grab the capture device with Dr Allen and the satellite still attached, and bring it to the vicinity of the cargo bay.

At this point, Mr Dale Gardner, another crew member who will be dressed in a space suit inside the cargo bay, will at onto the other end of the satellite a second new item of hardware, a bridge structure that acts as a hook. The mechanical arm will release the satellite and pick it up again at the other end, gripping onto the bridge structure.

In further parts of the rescue operation, Dr Allen and Mr Gardner will fix the satellite into place in the cargo bay, ready for transfer back to earth. They will use two other pieces of equipment, an adapter and a satellite table (see

illustration).

Under the agreement with the underwriters, NASA is building the capture device and the bridge structure while Hughes is to provide the adapter and table. The astronauts plan to capture the two satellites in two separate efforts a day apart.

Also part of the mission will be the deployment into space of two other satellites that the shuttle will bring from earth. These vehicles are an Amos satellite owned by the Canadian Government and a Syncom craft for Hughes.

For

the

underwriters

will have to pay NASA a fee of \$4.8m to rescue just one satellite or \$5.5m to capture both. In addition, they will have to hand to Hughes \$2.5m for the grapple hardware for just one satellite or twice this sum if both vehicles are to be returned to earth.

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FINANCIAL TIMES SURVEY

Friday August 24 1984



Crown Prince Hans-Adam: taking on a wider role as deputy to his father, Prince Franz Josef.

Interviewed by John Wicks,

Crown Prince Hans-Adam, who takes over the reins of office on Sunday, sees the Principality as...

A model for developing countries to follow

Q: What do you see as the current political priorities for your country?

A: The most important outstanding question has now been settled by the recent popular vote in favour of female suffrage. Other domestic priorities include the drawing-up of a new code of criminal law. At present, the Principality's penal code is based on mid-19th century Austrian law and no longer meets current requirements: a new code has been drafted, also close to the Austrian model, and could be introduced in the next two years.

We also need a more modern income-tax system for residents. As far as foreign policy is concerned, it would be disadvantageous for Liechtenstein to join the United Nations, though this is a controversial subject here. Our joining would not depend on whether or not Switzerland becomes a member—but it would be easier if the Swiss were to join. As far as we can judge, any opposition to Liechtenstein membership from within the UN might come from Western rather than East Bloc countries; in the 1960s it was the U.S. which attempted

to limit small-nation membership.

Q: What do you consider to be the role of a small nation like Liechtenstein in today's world?

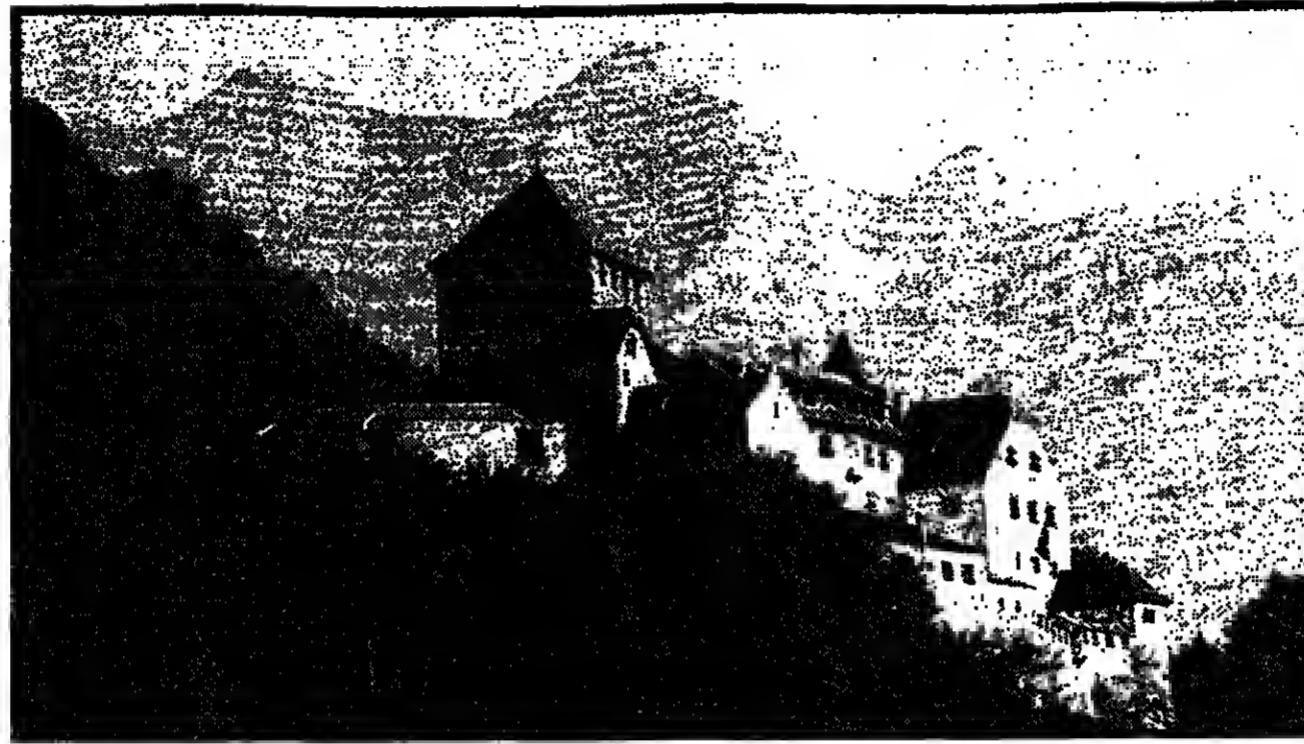
A: Although our contribution is limited by our very size, we gain credibility in the eyes of the world by being free of power politics. Liechtenstein also has no major problems of its own and could aid developing countries by passing on some of its own experience—how, for example, to reduce the agricultural share of the working population from over 50 per cent to only 3 per cent with no adverse effects. The Principality is already able to contribute to the work of UN organisations and is a member of the Council of Europe.

Q: In view of the close links to your neighbour Switzerland under the customs and currency union, do you see difficulties in the preservation of national autonomy?

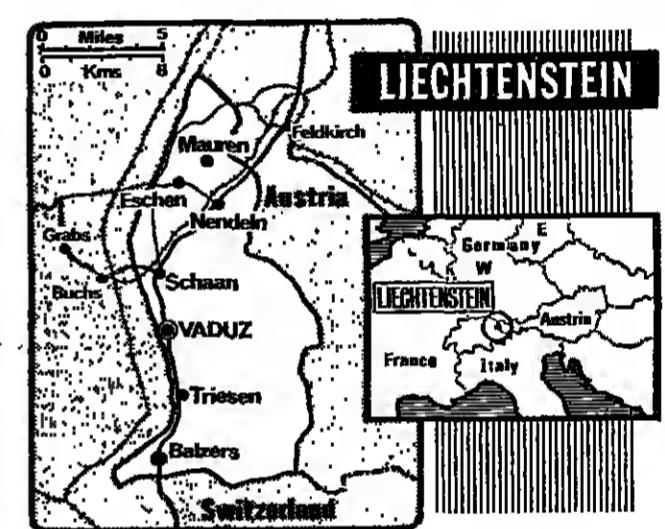
A: The awareness has been growing in this country that we should look for national solutions wherever they are sensible. I shall certainly continue in this direction. Today's Europe presents more chances



Liechtenstein



ABOVE: The castle at Vaduz, residence of the reigning Prince of Liechtenstein. BELOW: The Principality's industrial growth since World War II has been phenomenal. Before that, it was an agricultural country, today only 3 per cent of the population is engaged on the land, while 54.5 per cent of the labour force is employed in industry and commerce



Q: What is the current situation with regard to your diplomatic relations with foreign countries?

A: Liechtenstein still has one diplomatic mission abroad, that of the Embassy in Bern. However, the Ambassador has now also been accredited to Vienna. Otherwise, Switzerland looks after our interests in foreign countries.

Q: To what extent has Liechtenstein tightened controls over "offshore" facilities?

A: The latest revision of the regulations regarding offshore companies is as far as we can go at present. This has already proved its value in that Liechtenstein has recently been involved in no real scandals. Should there still be weak points in the system, we shall of course have to take the necessary steps.

A: We cannot realistically turn the clock back by simply sending foreigners home again. The only way to stabilise or reduce the foreign share of the

Q: How about the international reputation of Liechtenstein in this connection?

A: It naturally takes time to improve a reputation—especially when this needs upgrading. But an improvement has taken place, not least thanks to better contacts to other European countries who have realised that former defamations were largely without substance.

Q: Can you say anything about your family, which you yourself administered over the past year?

A: I took over control of the family interests some 15 years ago and have since handed these over to a national foundation. My father is the chairman of the foundation's board and I am the vice-chairman. However, the majority of the board is made up of businessmen and I gave up the management of the foundation over a year ago; this is now in the hands of professional managers.



Hilti products were specified for fastenings in the reactor buildings at the Torness and Heysham power plants (our photo). Safety regulations are particularly stringent in these buildings. Therefore specialists from Hilti (Gt. Britain) were called in to install all the fastenings.

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being one of them—and are subjected to a rigorous system of quality controls.

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HILTI

Corporate Headquarters: Hilti Corp., 949 Schaan, Principality of Liechtenstein
British Subsidiary: Hilti (Gt. Britain) Ltd., Hilti House, Chester Road, Manchester M16 OGW

Production Plant in Great Britain: Hilti Industries (GB) Ltd., New Street & Griffin Street, West Bromwich/West Midlands B70 7PY

LIECHTENSTEIN 2

Industrial service sector boosts the economy, John Wicks, reports.

From poverty to prosperity

THE national anthem, which is sung to the tune of God Save the Queen, has a second verse which states: "Long live Liechtenstein, flourishing on the young Rhine. For years now, this has been more than a pious hope. The Principality has flourished to the point where it has become one of the wealthiest countries in the world."

Like their Swiss neighbours, the citizens of the tiny State have more than compensated for their lack of natural resources. The once poverty-stricken nation has built up a highly sophisticated industrial service sector with a correspondingly high standard of living.



There are few reliable economic indicators to show just how prosperous Liechtenstein has become. Apart from the limited capacity of the small Government apparatus, links to Switzerland are extremely close and complex owing to the currency union and the open border.

An idea of national prosperity can, however, be gained

from the development of personal earnings; by 1982, income from employment within the Principality reached some SwFr 635m, or about SwFr 40,000 (£12,500) per employee. Gross domestic product is believed to have reached something like SwFr 1bn (U.S.\$440.5m) last year. This would equal some SwFr 63,700 per head, although it cannot be

compared with other countries' per capita figure in that about one-quarter of the labour force comes in daily from Switzerland and Austria.

Liechtenstein is, always in terms of its size, much more highly industrialised than other European countries. In 1982 no less than 53.6 per cent of the work force was employed in the secondary sector—as against 42.7 per cent in West Germany or 38.7 per cent in Switzerland, for example—and 43.9 per cent in the service trades. The share of farming in the once almost wholly agricultural country sank to only 2.5 per cent.

In the past year, there has been a rise in the share of the service sector through industry still accounts for well over half the total employment figure.

With a population of under 27,000, business is extremely export-oriented. Since the war, Liechtenstein has become a supplier of some note on the world market; its foreign sales rising from SwFr 15m in 1950 to SwFr 334m in 1970 and as much as SwFr 819.5m last year. This is the equivalent of about SwFr 58,500 per employee, as compared with per-head exports from Switzerland of "only" about SwFr 17,500.

This reliance on foreign demand means that Liechtenstein cannot remain wholly unaffected by international recession. Although the country is fortunate in having no real "problem" industries, it did not escape unscathed from the setback of the early 'eighties.

Industrial exports have shown little change over the past three years. The U.S. and France, combining with sluggish demand to make business more difficult. A January, 1984, survey by the Verwaltungs- und Privatbank indicated that profit levels were unsatisfactory, while companies continued to be concerned at the weak DM exchange rate. This has since strengthened, much to the pleasure of exporters.

Last year, almost 88 per cent of Liechtenstein's foreign sales went to EEC countries—headed far and away by Germany—and about 23 per cent to Switzerland, in part destined for re-export.

The labour market has not



Prof. Martin Hilti, chairman of Hilti, Liechtenstein's major industrial concern



INCREASE IN POPULATION

Year	Vaduz	Triesen	Schellenberg	Triesen-Berg	Schellenberg	Flims	Eschen	Mauren	Gampen	Ruggell	Schleitheim	Total
1970	3921	2637	2794	1813	3390	177	2114	2053	660	866	513	21320
1971	3970	2730	2768	1850	3360	190	2170	2110	698	889	530	21350
1972	4276	2711	2700	1779	4158	202	2260	2234	670	916	514	22414
1973	4326	2893	2963	1813	4202	216	2184	2279	694	987	544	22158
1974	4382	2938	3023	1936	4239	218	2261	2288	710	965	554	22743
1975	4472	2889	3104	1952	4239	221	2421	2319	697	990	562	23947
1976	4620	2912	3049	2002	4254	235	2375	2343	709	1067	563	24169
1977	4704	2945	3112	2019	4618	250	2471	2426	717	1023	575	24715
1978	4856	2951	3196	2017	4581	257	2584	2547	717	1053	581	25340
1979	4892	2935	3209	2056	4636	272	2706	2584	764	1102	590	25808
1980	4666	2979	3186	2098	4551	280	2594	2463	777	1113	577	25215
1981	4980	3021	3282	2186	4534	285	2663	2575	825	1200	601	26136
1982	4904	3060	3419	2220	4572	278	2683	2596	829	1220	601	26330



Even a lean period on world markets did not bring about anything even approaching a recession in Liechtenstein, however. Unemployment peaked this January at a bare 0.4 per cent and has since fallen to about 0.3 per cent (49 persons) at the end of June. Short time, which had affected a maximum of 145 in March of last year, now involves only four employees.

The labour market has not

improved, though, since some employers—including the major industrial firm Hilti—have been carrying through cost-cutting programmes with a resultant reduction in jobs. There was also a slight decline last year in the overall employment figures, the result of a fall in the number of residents on the border crossing foreign workers.

Despite this, the prospects

seem good. Particularly the improvement in the DM-Swiss franc crossrate is an encouraging feature, going hand in hand as it does with low inflation and increased world demand. As the Government's Department for Economic Affairs points out in a recent report, Liechtenstein enjoys a number of important operational advantages. These include a high level of political and economic stability, liberal economic and fiscal policies, a keen labour force "with the longest working hours in the industrialised world," large

capital formation and an efficient banking network and not least the Customs and Currency Union with the Swiss. Nevertheless, there are disadvantages, too, the greatest of them being the availability of manpower. Recruiting is not easy in such a small population. At the same time, the authorities do not want any further increase in the very high share of foreign citizens in the population.

Far East within the next two

For all that, Liechtenstein has no intention of becoming a loophole. The banks, who are naturally keen on retaining their hitherto unblemished reputation, have traditionally done all they can to avoid attracting "funny money" by adhering to good-conduct guidelines which they say have an even stiffer than those of the Swiss.

Also, Vaduz bankers have been able to block any possible abuse of the country's bank secrecy for insider deals even without a specific agreement.

As in Switzerland, incidentally, banking-secrecy protection does not apply in the investigation of crime under national law. In the field of international legal assistance, Liechtenstein is a signatory of the European Convention on Legal Aid in Criminal Cases and is currently working out a national law of its own.

An important factor is the degree of control exercised by Liechtenstein's banks' operations. Apart from the banks' internal inspections and the surveillance by external auditors, their activities are subject to supervision by the Liechtenstein Banking Commission. This also acts as a licensing authority, whereby any new banking concessions would also need parliamentary approval.

All in all, the Principality's bankers do not want to mingle with Switzerland. Apart from the fact that Bern can exert considerable muscle—as when Liechtenstein was temporarily declared a "foreign country for currency purposes" in the 1960s and 1970s—the bankers know that they could simply not handle any huge influx of funds from Switzerland.

This is why they were very glad when "Banking Motion" was thrown out this May, had it been accepted, the relatively small flow of money which had been reverting to Vaduz by sympathetic clients of Swiss banks would have turned into a flood.

Even within such unlovable borders as business, Liechtenstein's banking sector has been growing apace. All three banks have built new headquarters in Vaduz in the last two years in keeping with the steady growth in cross- and back-office business. The balance-sheet total rose by 11.9 per cent in 1983, with combined net profits up 20.6 per cent—due in part to increased activity in such non-interest fields as portfolio management, stock-market business and currency/foreign-exchange trading—and both figures look like being higher again in 1984.

All banks are well aware of the benefits of innovation. The Landesbank was, for example, the first bank in Europe to provide a network-wide system of 24-hour automatic tellers.

The benefit of a strong home base

Banking

JOHN WICKS

ACTIVITIES as largely integrated, the into the Swiss financial system. As well as belonging to their own organisation, they are members of the Swiss Bankers' Association. Since 1980, the Swiss National Bank has had the same monetary powers in Liechtenstein as at home, always allowing for the smaller parastatal component.

This does not mean that there is no difference between the two members of the Swiss franc zone. Liechtenstein did not, for instance, follow Switzerland's example of introducing a 35 per cent withholding tax, levying only a 4 per cent coupon tax on dividends and interest payments.

This has promoted the placing of money, particularly time deposits, in the Principality. However, a fiscal disadvantage is the lack of any double-taxation agreements apart from that with Austria and certain arrangements with the neighbouring Swiss cantons of St Gall and Grisons. This means that source taxes on foreign assets cannot be recovered.

Another difference concerns the Swiss "Agreement on the observance of care in the acceptance of funds and the practice of banking secrecy." This good-conduct code, aimed primarily to ward off undesirable accounts and stop banks from actively aiding and abetting capital flight, was drawn up in 1977 in the wake of the Chilean Affair in which over \$200m of client funds were misappropriated.

The Liechtenstein Government subsequently drew up a similar agreement with the three banks of the Principality. When the Swiss code was extended and revised in 1982, however, Liechtenstein lawyers and licensed trustees were no longer considered in the same light as their Swiss counterparts with regard to declarations of their client's funds were known to them and that no "forbidden transaction" was being concluded.

This discriminatory measure meant that the Liechtensteiners found themselves unable to go along with the new code.

Now here the three banks have been able, under Liechtenstein law, to take part in the Swiss agreement with the U.S. aimed at countering insider deals. The Principality is also not involved in Switzerland's 1983 international legal assistance law, which inter-state enables support for tax-fraud investigations.

The smallest of the three, the VPBank, has been that with the most rapid growth so far this year—the balance sheet expanded by 14.3 per cent in the first half, which manager Dr E Heinz Berliner says was above the "conservative" target for the period. VPBank, which intends to develop investment counselling and portfolio management operations as a priority, made news last year by becoming the first listed

Landesbank stock, when it introduced its "B" bearer and registered shares to over-the-counter trading in Zurich.

But, some 95 per cent of whose capital is held by the royal Foundation, the bank is blossoming out, drastically.

Not from the parent bank, a finance company, a trustee and a trust-management unit in Vaduz—plus a stake in the Principality's only mutual trust, Austro-International Investment-Fonds—this has been the first Liechtenstein bank to set up foreign operations.

As part of what bank manager Dr Egon Frommel calls a "systematic but careful expansion," VPBank set up a London representative office in 1982, shortly after opened the affiliated BIL Securities there. In the coming months the representation and the company are to join up in a new London subsidiary.

Last year the bank moved into Zurich with its financial-services subsidiary Bilfinger Verwaltung. In the past few months it has announced the formation of a Frankfurt subsidiary—thus becoming only the

second Swiss-foreign bank with a subsidiary in Germany.

And BIL Management in New York, both of them in operation at about the end of the year. Not only that: Dr Frommel indicates that a representative office might be opened in the

Landesbank

LIECHTENSTEIN 3

Links with Switzerland are of vital importance to its export economy

Consolidation after rapid expansion

Industry

ANTHONY McDERMOTT

INDUSTRY in Liechtenstein has at present probably reached a peak. Its growth since the Second World War has been phenomenal. Before that, it was a poor agricultural country, today only 3 per cent of the population is engaged on the land, while 40 per cent of the labour force is employed in industry and commerce. Given its small population it is one of the most industrialised countries in the world.

Because of its close economic links with Switzerland, its fate and development is inevitably not entirely in its own hands. The customs, economic and currency union has been in existence since 1822 and is of fundamental importance to Liechtenstein's export economy.

The agreement relating to the European Free Trade Association (Efta) is applicable to Liechtenstein. So, too, is Switzerland's free-trade agreement with the European Community.

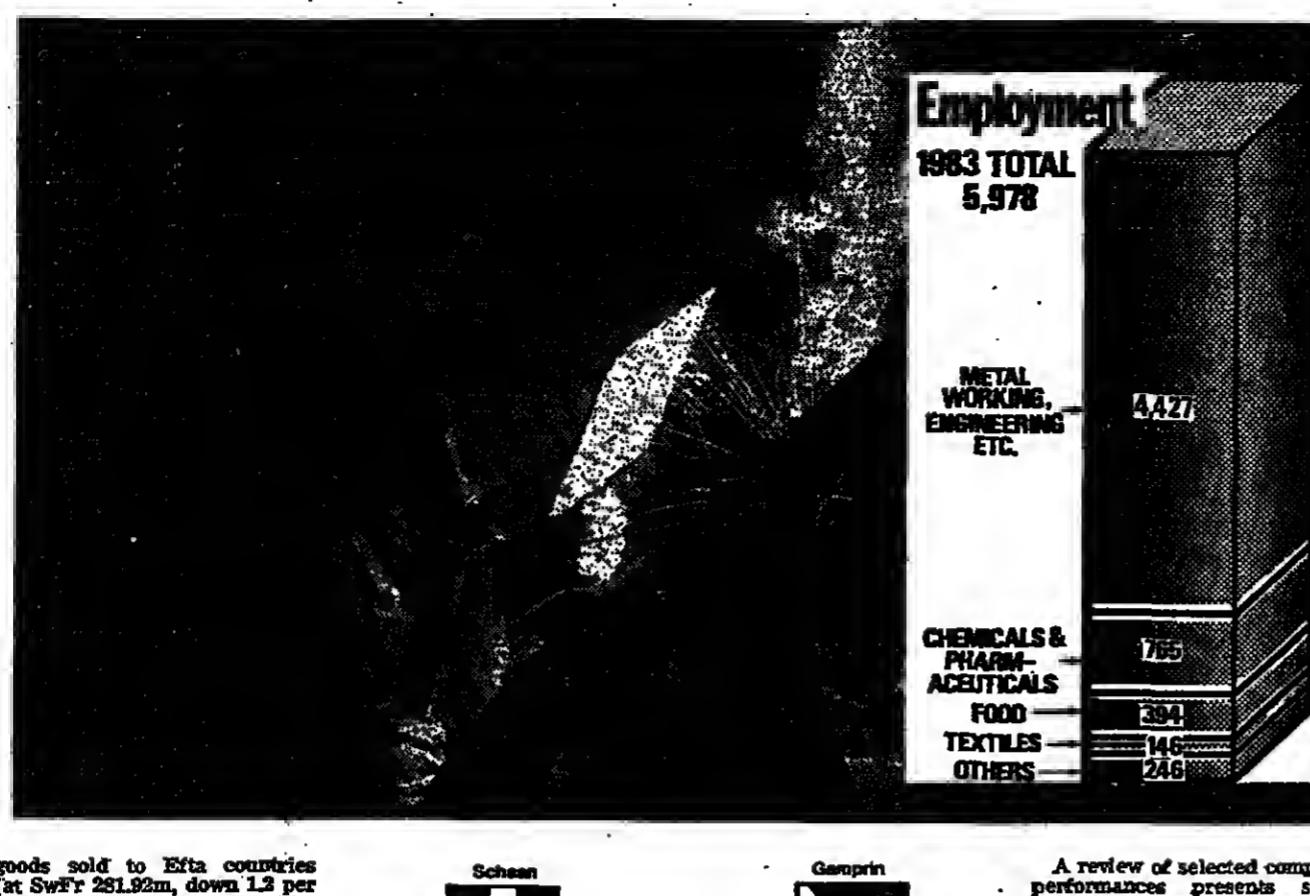
Thus Liechtenstein's economy has been exposed as well to the world recession and the effects of exchange rate devaluations. But because of its small size there are genuine limitations to growth and this has given firm policies a change in direction.

As Mr Herbert Kindle, head of the Liechtenstein Chamber of Industry and Commerce, puts it: "The development will be more consolidated than it was. The real boom is over."

The export pattern gives a good picture of the industry's development. In 1960 exports were a mere SwFr 12m (U.S.\$3.12m). By 1974 they had reached SwFr 535.36m, and between 1976 and 1980 (when they were worth SwFr 887.03m) annual average growth rates of just over 13 per cent were being recorded.

A marginal decline was suffered in 1981, and a growth rate of 1.4 per cent in 1982. Last year exports rose by 2.8 per cent to reach SwFr 919.23m.

Switzerland took 22.8 per cent of Liechtenstein's exports last year, worth SwFr 210.5m and these constituted by far the greatest proportion of SwFr



goods sold to Efta countries (at SwFr 251.92m, down 1.2 per cent on the previous year). The largest proportion, or SwFr 342.67m—37.9 per cent, went to EEC countries (down 0.6 per cent) and sales to the rest of the world, worth SwFr 288.68m rose by 11.8 per cent.

The boom in export earnings has been reflected more in wages and salaries than in the numbers of those employed.

The number of those employed fell from 5,500 in 1974 to 5,096 in 1976 and thereafter there was a gradual rise with a peak of 6,100 in 1981. Last year the figure had fallen back to the second year running to 5,978 (2.5 per cent fewer than in 1982).

Wages and salaries fell by 2 per cent last year to SwFr 293.87m, but individual earnings have continued to grow, so that the average income of an industrial worker last year was SwFr 43,300.

Twenty-eight companies are currently registered with the Chamber of Industry and Commerce including 13 in metalworking, engineering and

instrument making, four in both textiles and ceramics, chemicals and pharmaceuticals, and two in food.

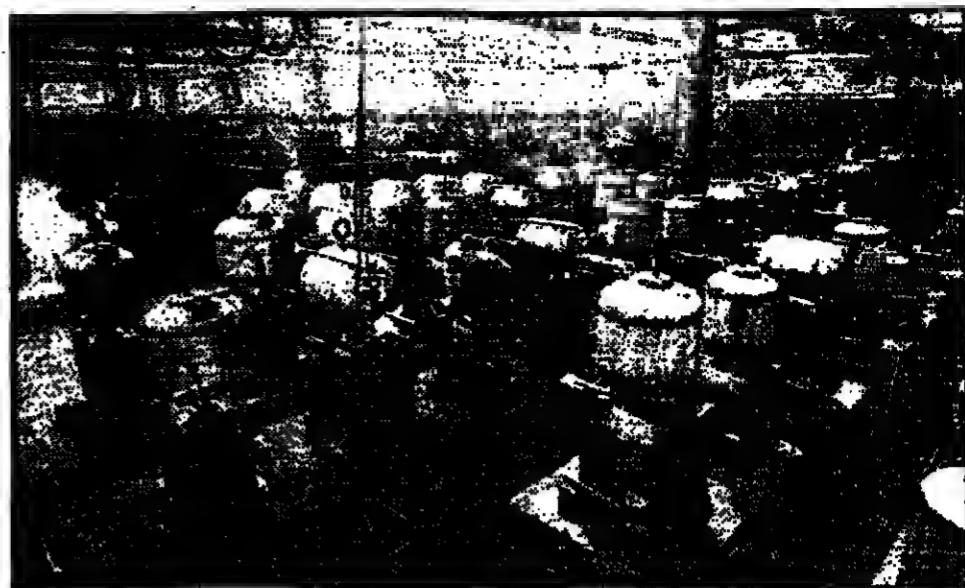
But prices are high and there are non-industrial zoning plans. Also it would be hard to increase the work force without taking in more foreign workers.

In 1982 these made up 42.7 per cent of the work force, an even higher proportion than the number of foreign residents in the population.

Leaving aside the social and family insurance contributions which the Government makes, "Überrendite" (too many foreigners) has begun to become an important political issue. As a result, according to Mr Kindle, "We have reached a plateau... the path forward is a question of innovation."

In Liechtenstein, its work force fell by 21 to 1,261 (globally) and stood at 2,450. Investments overall rose in 1983 from SwFr 12.7m to SwFr 15.5m of which Balzers AG received SwFr 4.8m. The concentration was on developing new products. The metal-working company in Balzers, increased its turnover by about 30 per cent, a result of interest in market

new areas of North America, and because its plants



In marked contrast to the Principality's scenic image, Liechtenstein is one of the world's most industrialised countries

in France and Italy had prospered.

By contrast Elastin-Werk AG at Triessen, one of Europe's best known manufacturers of sausages skins, had a tough year, and "considerably" produced 23.3m metres of products 63 per cent of capacity, and sales fell by 7 per cent. It found its products expensive because of the strength of the Swiss Franc and this hampered competition in neighbouring countries. Demand had fallen in Austria and Holland. To counter a similar performance forecast for this year, the management is being restructured and the search for new products continues.

Gravo-Optic GmbH in Vaduz—indicating the variety of products specialising as it does in photochemically-based precision calibrations—expects this year to be as successful as last, which described as "good" and in its specialised sector represented "a striking leap forward".

Hilco, producers of ready-made and frozen foods, in Schaan, was another company made aware of embarks in food-buying and tourism, and resolved to fight back through intensive marketing in new areas, particularly of 20 newly developed products.

Ivoclar AG, one of the world's largest false teeth manufacturers, succeeded in holding on to its share of the diminishing West German market, but continued to sell to some 90 countries world wide. However, Jenny Spörri, managing director of a cotton yarn and fabric has had a difficult year with the cost of raw materials rising by 35 per cent and over production countered through

considerable price concessions.

Hilti AG of Schaan is an example of an internationally-minded company, producing fastening systems for construction purposes. It has a work-force of around 10,000; nearly five times as many employees abroad than in Liechtenstein. Group turnover increased last year by 5 per cent largely due to success with the introduction of new products. Recession in the main markets of the U.S. and West Germany was offset by progress in new Middle and Far Eastern markets.

In terms of results, most Liechtenstein industrial companies, whether small or large, recorded stagnation during the first half of 1983, with a distinct improvement in the second.

The Chamber of Commerce at the end of the first quarter lobbied its members for views on 1984. Eight companies, employing about 2,400 workers, thought it would be good, 9 employing about 3,000 considered it would be satisfactory and another 9 with 600 employees looked towards 1984 as being either uncertain or exceptionally bad.

The exchange rate weakness

of the Deutschemark was foreseen as a major problem, affecting a major export target area.

But the low rate of inflation in the Swiss franc area and what seemed to be a strong business

recovery in the U.S. were seen

as being a disadvantage to the

industry in the Principality

during a present and continuing period of, essentially, consolidation.

SWISS Banking, Finance, and Investment

DECEMBER

The Financial Times is proposing to publish a survey in December on Swiss Banking, Finance and Investment. The synopsis introduction states that:

"This year should set new records for Switzerland as a financial centre. The first half has seen further growth in stock exchange turnover, foreign borrowings and bank assets. The economy continues its recovery, without any inflationary over-heating and the international investment community remains favourably impressed by Swiss stability."

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TO INTERNATIONAL INVESTORS
WHO HAVE OVERLOOKED LIECHTENSTEIN.



It's easy to overlook Liechtenstein. Geographically located between Switzerland and Austria, not far from Zurich, Liechtenstein is one of the smallest countries of Europe with an area of only 61 square miles and a population of 26,000.

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Delights outside Vaduz

Tourism

ANTHONY McDermott

PASS DOWN Städte, the main street of Liechtenstein's capital Vaduz, around lunchtime in the summer, and you could find as many as 60 tourist buses and their contents on the move. When you consider that Vaduz's population is only some 5,000, this is quite a burden. The souvenir shops are packed, but come 4 o'clock, the place is comparatively empty.

Herein lies the heart of the principality's tourism problem. It is to persuade tourists and tour operators that, small as Liechtenstein may be, there are other places than Vaduz or the styling centre of Malbun—beloved of the Prince and Princess of Wales—to visit.

There are, in fact, 11 communities including Vaduz with historical-sounding names such as Eschen, Scheißenberg, and Planken. In short, the principality is worth more than a few hours of souvenir-hunting, obtaining another stamp in the passport (50,000 people do this a year), or a shortish visit to the not-too-teeting slopes of Malbun.

The Government has been somewhat slow to react to this situation. According to Mr Berthold Konrad, the director of the National Tourist Office since its establishment in 1971, there were aware of it in the 1960s. Then the Government realised that it could not rely on day-to-day tourism. Now there is a concerted counter-attack, but so far without much success. This however is a reflection more of worldwide economic trends than anything else.

The tourism industry is vitally important to Liechtenstein but the country is remarkably coy about producing figures. It releases very little

—in fact almost nothing—about what it earns, but on other issues it is possible to learn, for example, not just the number of children attending primary school but also the numbers of foxes, cats and dogs killed annually.

Unofficial estimates put the earnings from what is termed "hotelerie and day tourism" at SwFr 25m (US\$ 11m), almost exactly the same as the income from stamps.

Overall figures suggest that the number of visitors is at best, holding steady, though it must be conceded that, because

of the transitory nature of tourism, figures may be misleading.

The number of visitors hit a peak of 55,282 in 1981 and this declined to 53,426 last year.

The pattern of those nationals staying has very much reflected the strength and weakness of relevant currencies. West Germans remain the largest group of visitors 24,582 in 1983. But proportionally more French tourists (2,936) stayed away.

The tourist season is divided

60 per cent for the summer and 40 per cent for winter. The industry is described by Mr Konrad as a "mosaic".

Mr Konrad also says he would like to see a 100-bed hotel built to spread the word that a stay in Liechtenstein is more than a few hours in the high street.

The facilities available have,

in fact almost nothing—about what it earns, but on other issues it is possible to learn, for example, not just the number of children attending primary school but also the numbers of foxes, cats and dogs killed annually.

To offset this somewhat gloomy analysis, the principality does have much to offer—outside the crowded main street of Vaduz. It has scenery—both mountains and the valley along the Rhine with its villages.

In addition given the size of the country it has a formidable array of cultural institutions to visit. The art collection, featuring Paul Peter Rubens, is the most notable, but there is also the stamp museum and the national library, which includes the original "Eagle Inn" of the Government, and in the basement the state prison. Triesenberg has also a notable museum.

Sporting facilities abound, though it is acknowledged, wryly, for space reasons, a golf course cannot be included.

Malbun with its two chair-lifts and four sled lifts and/or showers offer both prices and slopes which for the medium skier can do battle with Switzerland.

There are for example 300 km of walking paths, and much for the cyclist. Also to its credit is gastronomy. It is possible to eat very well not just in Vaduz but elsewhere.

The tiny principality has no less than 12 wines to be sampled. As Mr Konrad points out the problem is that "people tend to herd together in one place and not sample delights in other villages."

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The tourist season is divided 60 per cent for the summer and 40 per cent for winter. The industry is described by Mr Konrad as a "mosaic".

Mr Konrad also says he would like to see a 100-bed hotel built to spread the word that a stay in Liechtenstein is more than a few hours in the high street.

The facilities available have,

in fact almost nothing—about what it earns, but on other issues it is possible to learn, for example, not just the number of children attending primary school but also the numbers of foxes, cats and dogs killed annually.

To offset this somewhat gloomy analysis, the principality does have much to offer—outside the crowded main street of Vaduz. It has scenery—both mountains and the valley along the Rhine with its villages.

In addition given the size of the country it has a formidable array of cultural institutions to visit. The art collection, featuring Paul Peter Rubens, is the most notable, but there is also the stamp museum and the national library, which includes the original "Eagle Inn" of the Government, and in the basement the state prison. Triesenberg has also a notable museum.

Sporting facilities abound, though it is acknowledged, wryly, for space reasons, a golf course cannot be included.

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FINANCIAL TIMES

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Friday August 24 1984

Second try by the left

THE sides make airplay instead. Mi won't run man. Tran decis priv bein poss. Ti terd on bro. Rid mon loco urge into. Si due frar and dies allo whi due aut air but clu

FOR THE second time in two months, the left-wing officials who speak for the dockers in the Transport and General Workers' Union are threatening a national strike which is essentially in support of the miners—or more narrowly, in support of the efforts of the Scottish miners to restrict supplies to the Ravenscraig steel works.

Both sides seem on this occasion to have drifted more or less helplessly into a situation which nobody concerned seems to want, and which reflects little credit on anyone except the steelworkers of Ravenscraig, who are naturally determined to do all they can to protect their own jobs—not to mention those of the dockers and miners who threaten them.

The union's action can only be understood in terms of power and politics. It can hardly expect to bring the Government to its knees by threats to a steelworks which the British Steel Corporation itself recently wished to close down; but a national dock strike, if the call is made and proves successful, could if it prolonged force the breaking action to protect the economy at large. The whole strategy of Mr Arthur Scargill and his sympathisers on the hard left is to provoke the angriest possible confrontation, so as to force the working-class militancy. The strike threat cannot therefore be described as irrational; but we hope that ordinary working dockers understand the game they are being invited to play.

Bitterness

Only the foolish will derive any satisfaction from these divisions. The militant, embattled Left may not be representative, but it still has immense powers to disrupt; and embittered inter-union relations can halt the progress towards realistic, flexible and constructive labour relations which has been made recently. Everyone knows that it will be desperately difficult when the fight is over, to restore decent working relations in the mines. It will be damaging for everyone, at least the unions, if such bitterness becomes more widespread.

It is still possible that the problem will resolve itself—that the response to a strike call will be very limited, that the union will satisfy itself with a short demonstration of solidarity (which might be more widely supported) or that the strike, like the last, will be very brief. It would be imprudent to rely on such hopes; though if a strike is mounted, both the TUC and the Government should move urgently for conciliation. If all the activity is left to the militant, commonsense has little chance.

The ostensible issues here—the fact that a ship berthed without tugboats, and that steel

workers did their normal work without "supervision" from dockers—cannot possibly be described as a threat to dock employment. It is simply about the power of trade unions to force "blocking" in support of other unions. This is hardly a great national cause; it is also, as it happens, a civil offence under existing law.

The law can hardly be mentioned without drawing attention to the Government's remarkably passive role up to now. It has had enough pragmatism to restrain the steel industry from protecting its interests in the courts, but not enough to dissuade it from taking what was known to be provocative action almost on the eve of the TUC's annual conference.

It is in this context that Mr Scargill is due to make his last-ditch attempt to broaden the pits dispute into some form of national disruption. If a dock strike is in progress at the time, the deep and potentially vicious divisions in the movement will be sharpened.

For the lasting impression of Stanley today is of a small backward community not so different from an isolated township in the wilds of Scotland with inadequate housing and an inadequate population of less than 1,500. Their only refuge from the bitter Antarctic winds are their peat fires or the local pub in which they can drown their boddons.

Planning a viable future for the islanders appears as intractable a problem as it did before the war. Most are resolute against any accommodation with the Argentine mainland that might even hint at some future transfer of sovereignty. "When you've been forced to look down the barrel of a gun you are in no hurry to shake hands," says one local, echoing many more.

This Buenos Aires correspondent has never felt as far away from Argentina—with all its surface sophistication—as during a 10-day stay among a people who dress badly, rarely

Photographs of dead Argentines are prohibited

worry about inflation, and who can hardly put two words of Spanish together.

Periodically British fighter jets screech along the estuary and the drone of transport aircraft echoes across the barren hills. You can scarcely walk along a street at daytime without bumping into a soldier. At least two of the pubs have been converted into mess rooms at night by the troops.

The new "military" force of the Falklands is at its most striking on the road that leads to the airport and the town itself. There is also the command headquarters built above the old Government House in a position which neatly symbolises the pre-eminence of the Armed Forces. From here the island's new military Commissioner General, Major-General Peter de la Billière, co-ordinates the defence of the islands, the perceived threat from Argentina.

The development given Mr Perea a sporting chance of constructing a friendly coalition himself, instead of continuing the weary negotiations on a government of national unity with the right-wing Likud party led by the outgoing prime minister, Mr Yitzhak Shamir. Such a national unity government still cannot be ruled out; but on balance a Labour-led coalition now seems the most likely outcome, as would a grand coalition.

The talks about the national unity government have had a bittersweet flavour. Likud and Labour remained at odds on future policy on the West Bank—whether the building of settlements should be halted or continued, and whether Israel should be ready to surrender any of the territory in the West Bank and Gaza strip in negotiations with King Hussein of Jordan.

Above all, there was not a sufficiently strong message of concern from the electorate of Likud to the party leaders to settle these contentious issues. Try as the central bank might to emphasise the critical economic position of Israel, the public remained apathetic and the politicians intransigent.

Orthodoxy

The support of Mr Weizman gives Mr Perea control of some 55 seats in the 120-seat Knesset. To obtain an absolute majority Mr Perea will have to woo the support of the National Religious Party with four seats and of Asudat Israel with two. The NRP would impose a greater degree of conservative religious orthodoxy upon Labour's progressive approach. It would not hold for instance, with flights by El Al upon the sabbath and would be most reluctant to make concessions over the West Bank. Agudat Israel would be a still more orthodox and reluctant ally of Labour, but even without it Mr Perea could hope to govern as a minority coalition because the four Communist members of the Knesset and the two representing the "Progressive Party for Peace," while not members of the Perea coalition, could be expected to support him over the most contentious issues.

What are the problems with which this tenuously based Government will have to deal?

The man who is to guide the fortunes of Woolworth's for the next five years, with the aim of bringing some of the sparkle back to Britain's largest store chain, is to be 42-year-old Geoff Mulcahy.

He has been made chairman and chief executive of the 800 or so main Woolworth stores in the High Streets as well as becoming managing director for the whole group.

This includes large superstores, the B and Q do-it-yourself chain, and the recently acquired Comet electrical discount stores.

Mulcahy has been close to John Beckett, chairman of Woolworth since a financial consortium bought the stores chain from its U.S. parent in late 1982.

Surprisingly for someone who is effectively to be in charge of a retail group that has more space than Marks and Spencer, Burton and British Home Stores combined, Mulcahy does not have a retail background.

Armed with a chemistry and physics degree his career has been largely spent with Eso and with British Sugar, where he met Beckett.

Mulcahy does not think you need to be brought up a retailer to run a large group such as Woolworth's.

"The job is about managing change and developing strategy," he tells *FT*, "and making sure we offer a consistency of approach."

In contrast to Likud, Labour is willing to consider a trade of some occupied territory for guaranteed peace. If Mr Perea were able to therefore offer a slim chance that a newly-elected President Reagan could pursue with King Hussein in Jordan the 1982 peace plan which Likud so roundly rejected. The political basis for such a venture provided by a Labour coalition could hardly be described as solid—but the solidity of the alternative government of national unity promises to be the solidity of deadlock.

New look in store

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The move raises some interesting thoughts. The body replacing the NFFC will be made up of companies such as Thorn EMI Rank, Channal 4

and video production companies.

What if Video Arts decided to invest in the new privatised son of the NFFC? Could Hassan find himself back on the board?

Whatever happens, Hassan is going out on a high note. The latest batch of films which the NFFC helped to finance are looking good.

"Another Country" is said to be an exceptional business in New York and Los Angeles, and there are high hopes for "Dance with a Stranger," based on the life of Ruth Ellis, the last woman to be hanged for murder in England.

The film, produced by Roger Randa Cutler, was directed by Mike Newall from a script by Shelagh Delaney. It was chosen on the basis of early rushes for the gala performance of the Toronto Film Festival.

Off screen

Mamoun Hassan, managing director of the National Film Finance Corporation is privately financing himself.

Hassan, anticipating action by the minister for films, Kenneth Baker, resigned earlier in the summer. This was just before the long-awaited film in industry White Paper which recommended replacing the NFFC with a private company.

Hassan is joining Michael Peacock's video and film independent, Video Arts. Peacock, former chief of programmes at BBC2 and Controller of BBC1, plans to push ahead into feature films and Hassan will produce several films and supervise the production of others.

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"WE'RE not a moderate union," says one senior official of the Electrical, Electronic, Telecommunications and Plumbing Union, with pride and relish. "We're a right-wing union!"

Such aggressive certainty is characteristic of the EETPU. The unique blend of the union attracts controversy like a magnet. It is steamed in the party more than most unions, looking hard towards its future, drawing together within itself such disparate elements as microchip workers and medieval guild remnant.

The particular issues change, but all are rooted in the mix of the union's near-formal isolation from much of the UK trade union and labour movement, and its own rock-solid belief in a link between leaders and members.

Current controversies include its sharp and public criticisms of both the morality and practice of the miners' dispute, especially its accompanying violence; the EETPU's so-called "no-strike" agreements, often with Japanese companies; and its attempt to secure the TUC's recognition of its right. All these will once again thrust the EETPU into embattled prominence at the TUC Congress in 10 days.

At last year's TUC, the EETPU was on top—at least partly because Frank Chapple, its outstanding and antagonistic general secretary, was TUC president. At the culmination of his trade union career—Mr Chapple is due to retire after this year's TUC—Conrad set the tone in the wake of Labour's shattering electoral defeat in June 1983 for a thorough re-examination of trade union policies and practices that come to be called the "new realism".

Now EETPU leaders recognise that succeeding events—the NGA dispute, GCHQ and the miners' strikes—have dealt the new mood a devastating, possibly fatal, blow. But they argue vociferously that the problems which new realism attempted to counter will not disappear.

Internally, more than most unions, the EETPU has done so, following the pivotal court battles 25 years ago which finally ripped out of the union its core, Communist leadership: "an incomparable turning point for me," Mr Chapple still says now—the right-wing leadership set about root and branch reform of the union.

Its assault on the left, that has created enmity and division, with sustained charges against the leadership of inexorable centralisation, shutting down opposition, and remoulding the union in a right-wing mirror image of its old Communist days.

In reply, the union's leaders



The present and the future: Frank Chapple (left) and Eric Hammond

Britain's electricians

A union that marches on its own

By Philip Bassett, Labour Correspondent

point to the EETPU's unrivalled computer-based direct communication with and reflection of its 395,000 members—not its activists who, left or right, are by definition unrepresentative, in the EETPU's code.

Externally, its most notable responses to change have been its drive, followed by other unions, to recruit members in the "sunrise" new technology industries, and its pioneering of "no strike" deals.

Roy Sanders, the EETPU's succinct, practical and highly competent engineering officer, seems to embody the spirit of business or enterprise unionism for which the EETPU is abused by the left.

Mr Sanders is the principal architect of the "no-strike" deals. "They are an attempt to find a new way of solving disagreements between the company and the trade union," he says. "Normally we solve them in Britain by a trial of strength," which often damages both the company and the employee.

He is aware that they are a

gamble. "They may fail. These agreements may fall flat on their face and in a few years' time the people in these companies may return to the same old bad habits that we have had in Britain for decades," he says.

"That's a possibility. But even if that happens the experiment has been worthwhile."

The EETPU's top-level union critics are more idealistic, seeing these deals as conceding fundamental rights which are not the EETPU's to sell.

But on the shopfloor, employees working under such agreements take a more practical view. Mrs Joan Griffiths, EETPU's steward at Toshiba, where the first of these deals was struck, says:

"It's no good my going in and asking for a £20 a week rise if I know that our profit is way down, because I would know then that the job security of which we are aware and fighting for is going to be down the drain."

Such initiatives as these and the EETPU's extensive commitment to union education

help to draw a plethora of endorsements: Mr Tom King, Employment Secretary, "warmly welcoming" the union's training standards; Sir Walter Marshall, chairman of the Central Electricity Generating Board: "Your union is a haven of commonsense and rational thought"; Mr Neil Kinock, Labour's leader, "most impressed" by the EETPU's education work; and Mr Peter Wiggin, president of the Electrical and Allied Industries' Training Board: "They are probably the best union we deal with."

But they also prompt the most savage criticism in the union movement. "The EETPU, and Chapple in particular, are an embarrassment," says one senior union left-winger. "Not just to people like me—but to the centre and even the right." No, says a right-winger—but "it has been a bit clumsy in recent years. Genuinely eccentric," says one general secretary.

Characteristically, the union hits back in kind. Mr Chapple, in his forthcoming autobiography, is scathing about

almost everyone, even those who might be his supporters: Clive Jenkins is a "pipsqueak"; Neil Kinock is a "political eunuch"; Tony Benn is a "political knave and double-dealer"; David Bassett "so often weak and vacillating"; Arthur Scargill a "big-mouth and a raging egoist".

Populist, charismatic, rough, Mr Chapple comes from the hard school of the Communist Party which he now loathes and can both give and take a knock. "I'm the man they all love to hate," he says. Belligerent and autocratic, his belief in the supremacy of the ordinary union member is unswerving.

Mr Chapple's departure from the union and the TUC will leave a gap which will be filled, though in a different way, by Eric Hammond, general secretary-elect.

Mr Hammond is in Mr Chapple's mould—he describes, for instance, political strikes as "total nonsense" and raised hackles by describing miners' leaders as "nursery revolutionaries—but he is no clone. EETPU colleagues are seen as more opaque than Mr Chapple, and less eccentric. As one general secretary said: "Eric says the same things as Frank, but he says it with a smile."

Both are united behind the EETPU's theoretical principle. "The EETPU is different and proud of it," they say in their presentation document on the basis of which will form the basis of the EETPU's "imperialist" "sale" trip to Japan in October to two companies.

At the last count, a mere 10 per cent of the \$1.56 trillion (billion billion) in outstanding US Treasury borrowings was held by foreigners, and of this three-quarters was owned by official institutions. So the Treasury has plenty to shoot for if it is determined.

With President Reagan

U.S. Treasury bonds

The difficulty of whetting foreign appetites

By William Hall in Washington

"WE HAVE no difficulty financing the US deficit. We have been able to do it with no problem. The question is can we do it a little cheaper. We do not know the answer, but we intend to find out."

Thus Dr Beryl Sprinkel, U.S. Under-Secretary for Monetary Affairs and one of the senior Treasury officials spearheading a public relations campaign aimed at convincing a sceptical international investment community that the Treasury is determined to sell more of its foreign debt to overseas customers.

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repeated the 30 per cent withholding tax on interest paid to foreigners holding US securities on July 18 this year, a shiver ran through the Eurobond market. The move was clearly designed to make it much easier for foreigners to buy US bonds. Was this the death knell for the Eurobond market? It was not.

After the initial excitement had died, it became apparent that the repeal of the withholding tax was only one of several obstacles—and certainly not the most important—which had to be removed if the Treasury was to stimulate a healthy foreign appetite for its paper.

Last week, Donald Regan, US Treasury Secretary, unveiled the Treasury's plans for tapping the foreign markets for funds, in a brief three-page statement.

A few days later, the Internal Revenue Service (IRS) released its temporary regulations implementing the US Treasury's decisions, and international investors and their advisers found to their horror that the IRS regulations came to over 100 pages with more to come.

The regulations have been

described as confusing and ambiguous, and some investment bankers in New York, who have spent years working for the repeal of the US withhold-

ing tax, even suggest that some rules are unworkable.

The Treasury's big new weapon for tapping the overseas dollar markets is a registered obligation targeted at foreign markets. Ideally, this would have been in bearer form which the Treasury is permitted to market. However, sensitive to the political opposition that such an instrument would face, the Treasury has embarked on a programme to find a solution for the problem.

Thus Dr Beryl Sprinkel, U.S. Under-Secretary for Monetary Affairs and one of the senior Treasury officials spearheading a public relations campaign aimed at convincing a sceptical international investment community that the Treasury is determined to sell more of its foreign debt to overseas customers.

At the last count, a mere 10 per cent of the \$1.56 trillion (billion billion) in outstanding US Treasury borrowings was held by foreigners, and of this three-quarters was owned by official institutions. So the Treasury has plenty to shoot for if it is determined.

To make the new securities more attractive to traditional Eurobond investors, the U.S. Treasury plans to fit them with an annual interest payment, unlike nominal US securities, which carry 3-monthly interest payments.

The problem of proving that the beneficial owners of the specially targeted issues are not U.S. citizens or residents is

particularly difficult. An investor has a choice of holding the new security directly, or through a financial institution. In the first case, the investor's name will be given to the U.S. Treasury, but in the second, it will not, and all that is required is that the institution holding the security certifies that the beneficial owner is not a U.S. citizen.

If foreign investors are aware that the IRS can make a check call on a U.S. broker's London office, they will be tempted to push their business through offices of brokers less susceptible to the IRS's scrutiny. The U.S. Treasury appears to be somewhat shielded by the large amount of its efforts to make its funding base more international, but it admits its initiative is very much an experiment. What remains unclear is whether the Treasury has the will to risk the wrath of Congress by substantially modifying its plans to raise money overseas if the present initiative fails, as seems likely.

Common Market in cars

From the Director, Society of Motor Manufacturers and Traders

Sir—Your leader ("Common Market in cars" (August 24) causes me great concern because it presents only one side of a complex argument.

You quote the figures produced by the European Bureau of Consumer Unions (BEUC) in support of your argument. These figures must be treated with caution since the nine cars chosen are all low volume, high specification models only one of which is manufactured in Britain, and which together accounted for less than 2 per cent of the UK car market in the first half of this year.

I agree wholeheartedly that it might be better to attack the impediments that prevent market forces bringing prices into line, but it is not true that those impediments are the exclusive dealerships. Rather the impediments are those identified by the European Parliament, the Commission's Economic and Social Committee and even the Commission's Competition Directorate, i.e. discriminating tax regimes, differing inflationary exchange rates and price controls.

The so-called 12 per cent clause will not bring retail prices into line throughout the Community as long as tax paid on the purchase of a vehicle can vary from 14 per cent (West Germany) to 215 per cent (Denmark).

In the last sentence of your leader you acknowledge the present trend towards lower car prices in the UK. You give no credit to the improved competitiveness of the British-based industry. The painful restructuring of the industry and its undoubtedly achievements may well have been to no avail.

Bootle as a no-go area for Health and Safety inspectorate

From the Assistant General Secretary, Institution of Professional Civil Servants

Sir—David Evans' sanguine speculations (August 10) about increased productivity in the Health and Safety Executive ("How a little cannibalism helps boost productivity") will not bear the weight of close inquiry.

Successive Government

spending cuts have left HSE's

Inspectors more than 25 per

cent below their targeted

strength. HSE has either

abandoned large areas of

Asbestos Licensing, where

public opinion will not permit

a retreat; it has cut the public's

protective suit according to the

cloth it has been provided with.

Perhaps a quarter of the

country's farms will never

receive a safety visit from an

HSE Inspector, and the Nuclear

Installations Inspectorate is

able to resource the Sizewell

inquiry only by abandoning

Letters to the Editor

Settling disputes peacefully

From the Director-General, Institute of Directors

Sir—I was very interested to read Eric Hammond's letter (August 20) prompted by the recent IoD paper "Settling disputes peacefully" on the role of final offer arbitration in binding procedure agreements.

The objective is to stimulate industrial relations in Britain. Our suggestions are not presented as a panacea, but we do believe that we have identified the direction in which we should move. An increasing number of people, including many of the trade union movement, see that the EETPU's agreements to see how they work out in practice.

Our first aim, therefore, is

to stimulate open discussion of

the issues, not least with those

trade union leaders who recog-

nise that the prosperity and

welfare of their members

depends on finding less dam-

aging ways of settling disputes.

(Sir) John Hoskyns,

116 Pall Mall, SW1.

Appointed by shareholders

From the Managing Director, Webb-Brown International.

Sir—Jonathan Charkham

(August 5) quite rightly

argues that non-executive (or

independent if he calls them)

directors should be appointed as

an essential presence on any

board. Unfortunately, all too

often in Britain at the moment

they are regarded as some

of "progressive" thinking on

the part of those companies

who have them.

Yet it is perhaps one of the

weaknesses of British board

and Safety Executive has

admitted that this dispersal

is not one which the Executive

would have willingly chosen.

Chief nuclear inspectors have

expressed their misgivings.

In a recently conducted poll over

95 per cent of NII staff ex-

pressed a total refusal to move.

The National Audit Office is

currently undertaking its own

investigation into the move.

Mr John Gummer, the Minister

of State responsible recently,

announced that the dangers of

allowing the large numbers of

NII staff concerned with Sizewell

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FINANCIAL TIMES

Friday August 24 1984



BALANCING DESIRE TO WITHDRAW WITH NEED FOR SECURITY

Israel's dilemma in Lebanon

BY DAVID LENNON RECENTLY IN SOUTHERN LEBANON

ISRAEL is in a Catch-22 situation in Southern Lebanon, a senior liaison officer admitted this week. It wants to withdraw but only after security arrangements have been made to ensure that Palestinian guerrillas will not again use it as a base for attacks on Northern Israel.

If, as appears certain, it cannot arrange this with the central Government in Beirut, then Israel needs the co-operation of the predominantly Moslem community of the South to enable it to minimise its troop presence there. But the continuing occupation and repression is alienating that community.

Before Beirut's abrogation in February this year of the stillborn Israel-Lebanon treaty signed in May 1983, Israel tried to avoid punitive measures which were likely to damage the region's economy and push larger sections of the Moslem population into open resistance.

Since the treaty was cancelled and last month's closure of the quasi-diplomatic Israeli liaison office near Beirut, the 750,000 mainly Shia Moslems in the South are being subjected to collective travel restrictions making them virtual prisoners in their own land.

Because of the hostility among sections of the Moslem community to the Israeli presence, it is that community which suffers most from the roadblocks, curfews, spot checks, midnight searches and random arrests which are part of Israel's method of trying to defeat the armed resistance.

Such repressive measures are in-

creasing the hostility of the community whose co-operation Israel needs if it is to get out of Lebanon. This is the Catch-22 to which the officer referred.

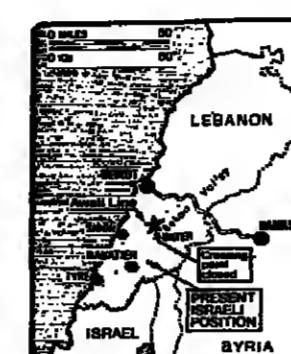
Israel, in the hope that it may eventually provide a way out of this self-made trap, is trying to build a local militia in an effective force able to take over most of the ground operations from the occupation army.

This militia is rather grandiosely referred to as the South Lebanon Army (SLA). It is based on the Israeli-backed South Lebanese Christian militia, which was commanded by rebel Lebanese Major Saad Haddad until his death in January this year.

Today the SLA is commanded by Antoine Lahab, a retired Lebanese major-general. Its force has been expanded to 2,000 men, with an ultimate goal of 4,000. Trained and equipped by Israel, which also pays the salaries, the SLA has six battalions, including an armoured one with 45 tanks and an artillery one with four batteries.

The SLA draws 85 per cent of its men from the 200,000 strong Christian community and 35 per cent from the more than three-times larger Moslem Shia, Sunni and Druze population. The aim is to make it half Christian and half Moslem but such a mix has proved very unstable within the official Lebanese Army, which splits whenever asked to intervene in communal fighting.

It is only because of substantial



Israeli military support that Major Haddad's militia has been able to control the narrow strip of Lebanese territory which Israel gave it in 1978. The SLA is unlikely ever to be able to cope alone with the much bigger territory and population.

The SLA is regarded as something of a joke by the Southern Lebanese and an unstable ally by many Israelis. There is considerable doubt that it could survive intact if Israel withdrew from the area.

Israel, however, has been transferring increasing areas of Southern Lebanon to the SLA. It is hoped that eventually the bulk of the Israeli forces will be withdrawn to some key strategic locations.

The area which will be controlled by the SLA, hacked up by Israeli air and sea reconnaissance, search and destroy missions by Israeli ground troops when necessary, and the permanent presence of Israeli early

warnings and intelligence gathering stations inside Lebanon.

The senior officer said that the aim is to create an Israeli security zone in Southern Lebanon similar to that established in Eastern Lebanon by the Syrians. This would amount to permanent indirect Israeli rule in Southern Lebanon.

With or without the SLA, Israel's occupation of the southern third of Lebanon has often been described as similar to its occupation of the West Bank, which was captured from Jordan in the 1967 war and has been administered by an Israeli military government ever since.

Because the use of the term "military government" connotes ties of a very binding nature, Israel has chosen to call its South Lebanon military administration a "liaison" or "assistant" unit.

A senior officer with the liaison unit for Southern Lebanon explained that "it is not a military government in the full meaning of the word and it doesn't function like the West Bank military government."

As examples of the difference, he noted that the public health service is still activated and funded by the central Government in Beirut. Israel is not involved in supplying electricity or water.

The similarities lie, he says, in the Israeli control of commercial and personal traffic, by road and through the ports of Sidon and Tyre. The unit also has a budget for infrastructure. The budget is mainly for roads and water supply in the strip of territory beside the border

and for some time yet, however, shrewdly shrewd Cadbury's growth strategy.

The National Religious Party, whose four Knesset seats are vital if Labour is to form a narrow coalition, was insisting yesterday that it was interested only in a national unity government that included Likud.

Similar sentiments were voiced by the one-seat Tami Party. But such protestations are likely to be merely negotiating tactics designed to win more concessions from Labour to return for their support.

Editorial comment, Page 16

Peres in crucial talks on unity bid

By Our Tel Aviv Correspondent

MR SHIMON PERES, Israel's prime minister-designate, is this morning to meet Mr Yitzhak Shamir, the outgoing Prime Minister, to persuade him to bring his Likud bloc into a national unity government headed by the Labour Party. Mr Peres, whose hand has been strengthened by his party's alliance with Mr Ezer Weizman, a former Defence Minister and leader of the Yehad Party, will try to form a narrow coalition if Mr Shamir does not agree to his offer.

Negotiations between the Labour Party and the Likud bloc on the creation of a national unity government have lasted for three weeks without producing agreement on a common policy.

Labour won 44 seats in last month's general election, three more than the Likud. Four smaller parties with a total of 10 seats have agreed to join a Labour coalition. Labour still needs the support of three more parties to command a majority in the 120-seat Knesset (parliament) without Likud.

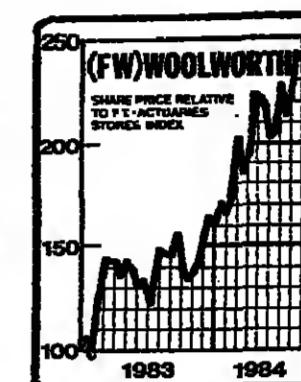
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Editorial comment, Page 16

THE LEX COLUMN

Cadbury's block on Wall Street



too many stores and too little logic in its marketing.

The aim of the new management has been to start with the lesser task of introducing Woolworth to the world of normal commercial practice and move to the big issues later. Woolworth's legendary overstocking problem, in particular, has been attacked with almost excessive zeal and the group now sees its basic housekeeping as complete.

The new strategy, though, still covers a product range so vast as to suggest that Woolworth risks failing between the two stools of specialist chain and individual department store.

Narrowing the range must ultimately be an empirical process - one best achieved by developing management systems which can quickly determine Marks & Spencer-style, which products are actually moving off the shelves. But it is encouraging to see the group making real momentum; for to stand still would be to slip back into the muddle from which the present management is emerging.

Blue Circle

There cannot be too many prizes on offer for the accuracy with which the market managed to ring Blue Circle's \$527.8m pre-tax profit for the six months to June, for the make-up of this total was not much like any of the forecasts. Admittedly, the market had discounted a tough period for cement in the UK - exacerbated by the miners' strike and nearly £3m of redundancy costs - but given the improved showing from Armitage Shanks, cement's contribution to UK profits probably grew by a quarter. It must be depressing indeed to be ploughing so much capital - £200m over six years - into the company's largest market for so little apparent return. But gratifying success in the

rest of the group is not likely to be unassisted by a drop in profits from Novo, even if the gloss had worn off this bi-technology wunderkind some time before last night's announcement that net income in the first half had slipped £20m below 1983's £20.3m. Some of the damage is un-worrying in nature, such as the weight of start-up costs in Canada and a non-chalant acceleration in capital spending. But it is ominous that one of Novo's major US customers for starch enzymes has begun to manufacture its own instead of buying Novo's.

This announcement appears as a matter of record only

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July 1984

Reagan set to 'fire up' faithful

By Reginald Date, U.S. Editor, in Washington

PRESIDENT Ronald Reagan planned to re-launch his "conservative revolution" in Dallas last night, staking his claim to four more years in the White House.

Mr Reagan spent yesterday attending prayer and campaign meetings and putting the finishing touches to the speech in which he was formally to accept his party's overwhelming mandate to run for a second four-year term as President.

His acceptance speech was to be the emotional climax of a four-day Republican national convention in Dallas, in which delegates from all over the country have shown supreme self-confidence that Mr Reagan and his vice-presidential running mate, Mr George Bush, will be resoundingly re-elected on November 6.

His speech was intended to set the tone for a campaign that will be run on an unabashedly conservative platform and to "fire up" the party faithful for the hard, grassroots work required of them in the two months ahead.

Mr Reagan's formal renomination came on Wednesday night when the 47 votes of the Missouri delegation put him "over the top" in a lengthy roll-call vote of the states. The virtually unanimous outcome had never been in doubt.

White House officials said his acceptance speech was intended to bind patriotism with an aggressive, though not "strident," attack on the Democratic leadership of his challenger, Mr Walter Mondale.

Mr Reagan was expected to re-emphasise a theme repeatedly sounded in Dallas this week - that the Republicans are "the party of the future" - without necessarily spelling out details of his political and economic plans.

Mr Reagan was renominated with the votes of 2,233 of the 2,235 delegates, with one abstention each from Illinois and Pennsylvania. Mr Bush won the votes of 2,231 delegates.

An Alabama delegate voted to nominate Mrs Jeane Kirkpatrick, the U.S. Ambassador to the United Nations, for vice-president. Republicans roll on their perfect couple. Page 3

UK's underlying trade deficit blamed on dock strike effects

By MAX WILKINSON, ECONOMICS CORRESPONDENT, IN LONDON

BRITAIN'S trade balance probably moved into an underlying deficit in July, the Department of Trade and Industry said yesterday.

Latest figures show a recorded surplus on the balance of payments current account for the month of £112m (£147m) compared with a £153m surplus in June. But if allowance is made for the effects of the national dock strike which ended on July 21, the department estimates the current account would have moved into a small deficit.

It said it was difficult to be precise about the effects of the dock strike. However, it believed that exports were reduced by about £250m and imports by about £400m as a result of the stoppage.

Trade in oil was largely unaffected by the dispute, but the surplus earned on oil trade has been cut substantially by the increased consumption of oil by power stations as a result of the miners' strike.

Britain's oil surplus in the three months to July was an average of £120m a month, less than the average for the first three months of the year. This suggests that if the present miners' strike were to continue to the end of the year the deficit would be about £1bn.

The department points out that the underlying level of imports of oil has been slackening in recent months.

Meanwhile, Britain's non-oil imports continue to rise at a faster underlying rate than exports. The deficit on trade in goods other than oil was recorded as £322m in July. At the same time, the value of non-oil exports rose by an underlying 1 per cent.

The underlying trend of unemployment in the EEC appeared to be stable when adjusted for season-

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Allowances for the effects of the dock strike suggest that the underlying value of non-oil imports rose by about 2 per cent in the three months to July compared with the level in February to April. At the same time, the value of non-oil exports rose by an underlying 1 per cent.

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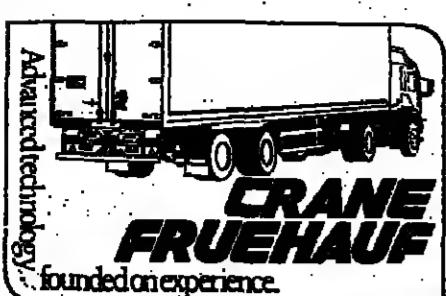
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World Weather

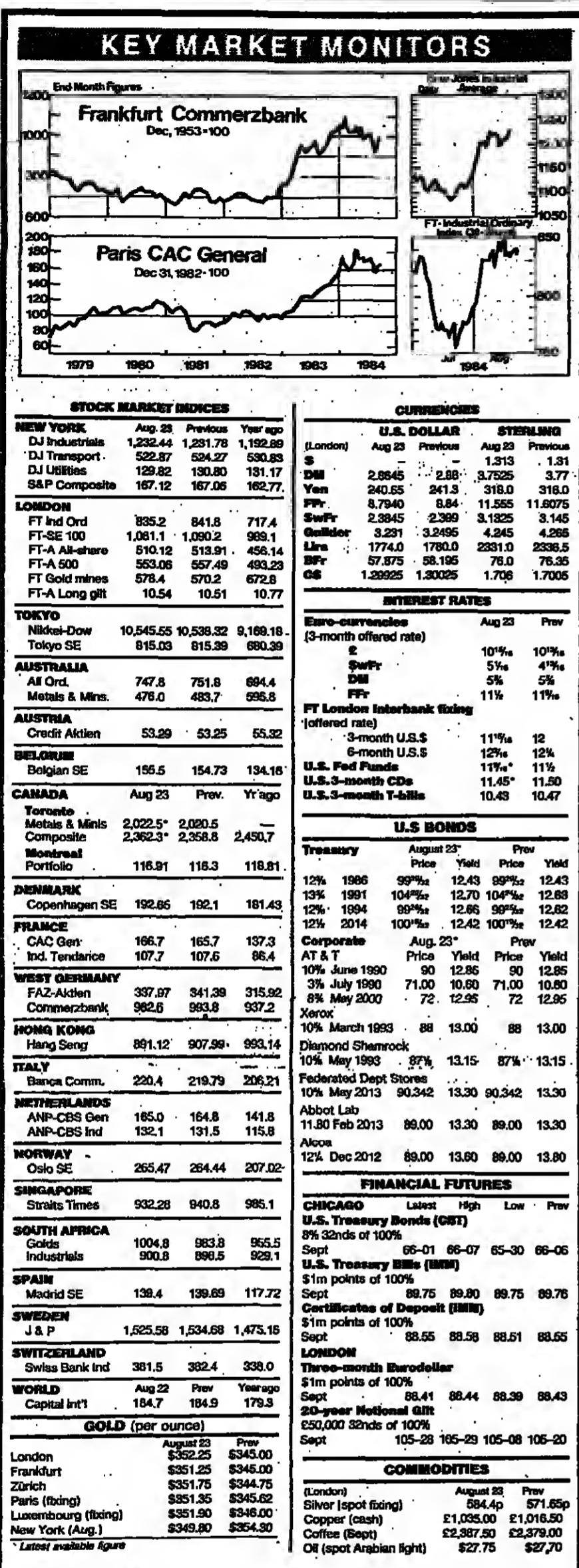
	°C	°F		°C	°F		°C	°F			
Alaska	1	33	Denmark	25	77	Malta	27	81	Sabah	27	81
Argentina	27	81	Finland	25	77	Malta	26	79	Sabah	27	81
Australia	27	81	France	25	77	Malta	26	79	Sabah	27	81
Austria	27	81	Frankfurt	25	77	Malta	26	79	Sabah	27	81
Azerbaijan	27	81	Germany	25	77	Malta	26	79	Sabah	27	81
Bahrain	34	93	Great Britain	25	77	Malta	26	79	Sabah	27	81
Bangladesh	34	93	Guinea	25	77	Malta	26	79	Sabah	27	81
Barbados	27	81									



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday August 24 1984

Brochure available from:
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Birmingham B3 1GR. Telephone 021-238 6224.

WALL STREET

A steadier tone again established

A MOOD of consolidation emerged on Wall Street yesterday with the stock market steady after the previous day's late decline and the credit markets keeping their early losses to a minimum, writes Michael Morgan in New York.

At the close, the Dow Jones industrial average was up 0.66 at 1,232.44 on volume of 83m shares, down from the previous day's 11.7m.

The market had opened marginally easier, but the decline was overcome by lunchtime. During the early part of the afternoon, the Dow was almost 6 points ahead, but the measure sank back as the afternoon progressed.

Across the broader range, a similar picture was seen with the American Stock Exchange index easier at first, picking up to close 1.33 firmer at 212.20.

In the credit market, an easing in the Federal Funds rate to 11% per cent failed at first to inspire investors. However, the Bellwether long bond, the 12% per cent of 2014, after opening easier, later traded three basis points higher at 100% as the funds returned to their overnight level of 11%. Other coupon issues were narrowly mixed where changed.

The late decline in the credit markets the previous day had largely stemmed from investor caution ahead of the result of the Treasury's auction of two-year notes. In the event, the notes were sold at an average yield of 12.43 per cent, lower than at the previous auction and better than some analysts had expected.

Money supply figures for the latest reporting week, due late in the day, were widely expected to show little if any growth in the basic measure of M1, and the prospects for the figures provided negligible impact on the market. The Treasury's announcement of the July budget deficit of \$16.42bn was also in line with market expectations.

The hesitancy displayed by the stock market was viewed as no more than a normal corrective phase to the latest run-up which has been reflected in an advance of almost 140 points by the Dow during the past month.

The institutions were, however, still active with large block trades, each of 100,000 shares or more, seen in Honeywell at \$64.40, Southern California Edison at \$21.40 and Sears Roebuck at \$35.75.

Among the most actively traded stocks, NCR added an early \$1 to \$27, but Columbia Gas shed \$1 to \$26 while Westinghouse eased \$1 to \$26 after a block of more than 243,000 shares had been crossed by Salomon Bros at \$26.40.

Of the computer companies, Tandy shed \$1 to \$27.40, while IBM put on \$1 to \$124 and Hewlett-Packard at \$40 was \$4 higher.

General Electric was active, trading unchanged at \$57.40 while Cigna, the insurance group, moved down a further \$1 to \$36 in continued response to an analyst's unfavourable comments.

In the motor sector, General Motors was unchanged at \$76 while Ford was \$1 higher at \$45 following its latest sales figures. Firestone, the world's second largest tyre maker, added \$1 to \$18.40 in the wake of its nine-month results.

Stock in City Investing was suspended ahead of the board's announcement of the \$1.25bn sale of three units to an investor group led by Kohlberg Kravis Roberts and Merrill Lynch Capital Markets.

Kroger, the second largest food super-

market chain, dipped 5% to \$35.40 after a block of 371,200 shares was sold at \$35.50.

Whittaker Corp, the metals and chemicals group, was suspended ahead of the board's announcement authorising repurchase of up to 3m shares of the company's common stock. It later returned to trade up 5% at \$18.50.

In the credit market, three-month Treasury bills at a discount of 10.43 were two basis points firmer while the six-month rate was unchanged at a discount of 10.53 per cent. Money market rates were largely unchanged to slightly higher.

TOKYO

Slim margin for gains amid selling

INCENTIVE-BACKED issues were traded briskly in Tokyo yesterday, although prices moved within a narrow range, writes Shigeo Nishizaki of Jiji Press.

The Nikkei-Dow average closed only 7.3 higher at 10,545.55, on volume up from 294.53m shares to 300.46m. Gains outpaced losses by a slim margin of 333 to 340, with 166 issues unchanged.

Investors and brokerage houses were disappointed that buying interest in internationally popular blue chips had turned out to be short-lived on Wednesday.

Triggered by Wall Street's overnight fall, blue chips came under small-lot selling pressure. Foreign investors showed no signs of active interest in leading blue chips, although their buy-orders placed with four leading securities companies increased slightly to 20m shares against sell orders for 18.5m.

Fuji Photo Film shed Y20 to Y1,770, Hitachi Y9 to Y840 and Sony Y80 to Y3,380. But Kyocera gained Y110 to Y6,280 on speculative buying.

Conversely, incentive-backed issues related to biotechnology and semiconductors were a speculator's target, moving erratically throughout the day. Morinaga soared Y91 at one point but retreated under profit-taking pressure to finish up Y81 at Y810. Morinaga was the most active stock with 19.4m shares changing hands.

Nissin Electric, also active, jumped Y35 to Y454, bolstered by the reported development of a new videotape recorder manufacturing system.

Kyodo Printing scored a daily limit gain of Y80 at one point but fell back to close Y67 higher at Y397. Furukawa added Y30 to Y28, and Asahi Glass Y16 to Y711.

Mitsubishi Electric ranked second on the list of 10 most active stocks, with 9.5m shares traded, but lost Y1 to Y408.

On the bond market, investors stayed on the sidelines despite the yen's firmness against the dollar. The yield on the benchmark 7.5 per cent long-term government bond, maturing in January 1993, edged down from 7.24 per cent to 7.23 per cent.

AUSTRALIA

A ROUND of profit-taking from Wednesday's sharp post-budget rise in Sydney sent prices lower in active trading.

Top mining companies were hardest hit - CRA shed 10 cents to A\$5.56 and CSR and MIM 6 cents to A\$3.38 and A\$3.05 respectively.

Santos jumped 10 cents to A\$6.66 after reporting a "significant" oil strike in the Cooper Basin. Vargas, a 10 per cent partner in the well, gained 25 cents to A\$2.30. Other energy issues were buoyed by the news.

EUROPE

Fears affect chemicals in Frankfurt

A SELL-OFF developed among West German chemical shares yesterday as a dispute grew over possible cancer risks associated with the preservative and disinfectant formaldehyde, a ban on which could severely hit its manufacturers and have a wide and costly impact on many industrial sectors.

Amid all this, BASF, the world's biggest producer of the substance, reported more than doubled pre-tax profits for the first half. Its Frankfurt close, though, was DM 4.50 lower at DM 151 after touching DM 149.50.

Shares of the country's big three chemicals concerns have shown no positive response to the results season this week despite substantial profit improvements all round. Yesterday Hoechst slipped DM 3.20 to DM 166, and Bayer DM 3.40 to DM 165.20 although neither is a significant maker of formaldehyde.

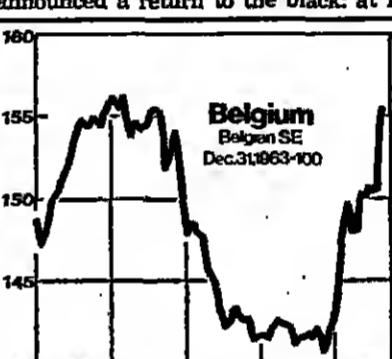
The dullness was also in part attributed to uninspiring dividend prospects for the year.

The Commerzbank index, at its mid-session daily calculation, was 11.2 down at 962.6 - a sharper setback than experienced in any other continental European centre.

Last bargain-hunting by foreign institutions left many issues above the day's lows, but even Veba, the energy group which reported a profits boost and binned at a higher dividend, lost DM 1.80 to DM 170.20.

A slightly firmer domestic bond market allowed the Bundesbank to sell DM 80.3m in paper.

Nedlloyd was the star of the Amsterdam session after the shipping group announced a return to the black at F1



125 it was F1 11.20 or nearly 10 per cent stronger and helped brighten the previously dull tone.

Bonds were lethargic ahead of terms due on Tuesday for the new 8% per cent state issue.

End-account adjustments took Paris slightly higher, with Crédit Général des Eaux gaining FFr 17 to FFr 537, Club Med FFr 28 to FFr 76 and Matra FFr 43 to FFr 1,550 to put them among the day's best. On the decline was Bucouyges, off FFr 19 to FFr 560.

Also of assistance was a call money rate at a 3-year low of 10.4%.

Brussels continued its advance as trading livened up further, helped by interest rate optimism. Utilities, the most rate-sensitive, showed prominent gains of BFr 110 for Electrabel to BFr 7,640 and BFr 90 in Tractebel to BFr 4,000.

Profit-taking intervened in the recent Stockholm revival. Poor results from Boliden pulled its SKr 8 lower to SKr 383 while Ericsson dipped SKr 6 to SKr 378 ahead of its figures.

Chocolate maker Lindt again featured otherwise cautious Zurich dealings, de-

fying a weaker trend to finish SwFr 200 up at SwFr 11,300. Ciba-Geigy, SwFr 30 better at SwFr 2,450, was the only chemical major to improve. Bonds steadied quietly.

Late Milan selling eroded earlier gains, although insurers remained strong. Toro adding L101 to L9,298. Olivetti lost L83 to L5,958. Bonds were narrowly mixed.

In Copenhagen, Novo at DKr 2,525 showed no movement ahead of its earnings statement. Oslo had Norsk Hydro Nkr 10.50 higher at Nkr 623.50 up Nkr 28.50 over two days.

Property issues held out against a lower Madrid trend.

LONDON

Dockers fail to cause undue alarm

THE PROSPECT of Britain's second national dock strike within a month unsettled London markets yesterday but failed to worry investors unduly.

Trading was again seasonally quiet with less favourable U.S. market trends also making for a more cautious investment approach.

Gilts recovered from their lowest as sterling hardened against the dollar and longer-dated issues settled 1/4 point down on the day with more marginal movements for shorts.

Takeover speculation thrived in the absence of genuine investment business. Tate & Lyle, making a contested bid for Brooke Bond, rose 11p to 385p on rumours that Dalgety was about to launch an offer.

The FT Industrial Ordinary index closed 6.4 lower at 835.2.

Chief price changes, Page 22; Details, Page 23; Share information service, Pages 24-25

HONG KONG

NEWS that Green Island Cement planned a one-for-three rights issue aimed at reducing mounting debt helped push prices lower in moderate Hong Kong trading.

Green Island was last quoted at HK\$6.85 against Wednesday's HK\$6.80 close, while its holding company Cheung Kong fell 25 cents to HK\$12.20.

Cheung Kong's associate, Hutchison Whampoa, was 30 cents off at HK\$10.20.

SINGAPORE

PERSISTENT profit-taking sent Singapore prices lower on a broad front in lacklustre trading.

Pan Electric, back among the most active, gained 10 cents to \$32.80, while Haw Par International fell 12 cents to \$32.15 and UOL shed 4 cents to \$32.70 on lower half-year results.

Among financials, OCBC lost 15 cents to \$38.80, DBS 10 cents to \$37.85 and Industrial/Commercial Bank 15 cents to \$36.40.

SOUTH AFRICA

GOLDS ended quietly firmer in Johannesburg as the bullion price steadied.

De Beers fell a further 15 cents to R8.63, bringing its loss since Tuesday's disappointing interim results announcement to R3.63 cents.

Industrials closed mostly unchanged with a firmer bias.

CANADA

A MIXED tone emerged in Toronto, with golds continuing weak and base metal mining and energy issues firmer.

Montreal was similarly hesitant, with utilities and banks stronger and industrials generally off.

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INTERNATIONAL COMPANIES and FINANCE

Paul Taylor in New York looks at the latest Japanese-U.S. venture
NKK puts fire into National Steel

MINORU KANAO, president of Nippon Kokan (NKK), beamed with a broad smile when he was asked what rate of return Japan's number two steelmaker is looking for from its \$292m investment in a 50 per cent stake in National Steel, the sixth largest U.S. steel group.

"The more the better," he replied in Japanese. "The Japanese steel chief was in Pittsburgh, cradle of the U.S. steel industry, to conclude NKK's agreement to purchase the half share in National International's (NII) much-slimmed-down and now profitable steel division. The move will instantly rocket NKK into the 'big league' of U.S. steelmakers.

The deal is unusual in a number of ways and has a major repercussions not only for the U.S. steel industry and National Steel but also for the new joint venture partners.

Under the definitive agreement National Steel will become an independent joint venture on September 1 when NKK hands over a cheque for \$273m in cash and \$19m in notes for its 50 per cent stake in a company with three midwestern steel plants, coal mining operations in three states and iron ore operations in Minnesota.

Under the deal National Steel will be run by a board of six directors—three from NII and three from NKK, with NII's Mr Howard Love as chairman and Mr Haruki Kamya, an executive vice president at NKK, as vice chairman. Mr Robert McBride, the National Steel president and chief operating officer who is largely credited



Mr Minoru Kanao: "The more the better"

with turning the steel division around, will retain those positions in the new independent company.

NII had earlier this year agreed to quit the steel business altogether by selling it to U.S. Steel for \$575m. However, it pulled out of the deal citing concern about "unrealistic" U.S. Justice Department rulings on industry restructuring.

The attractions of the latest arrangement are obvious. Its remaining 50 per cent ownership in one of the three lowest cost major domestic steel mills provides a continuing profit potential which some analysts, like Mr Peter Marcus of PaineWebber, suggest could be as high as \$280m a year in a temporary steel shortage.

By teaming up with NKK, NII will also have access to some of the most advanced steelmaking technology in the world. Indeed, it is this aspect of the arrangement the two sides are currently emphasising.

NKK is clearly hoping its investment in National Steel will provide it with an unassailable entry into the U.S. steel market and in particular, enable it to help improve National Steel's product quality and margins while expanding the group's customer base to include Japanese customers, including Japanese motor manufacturers with plants in the U.S.

But perhaps most crucially NKK sees the move as a defensive measure to protect it from the possibility of new U.S. trade restrictions on steel imports.

Mr Kanao expressed the hope that President Reagan will veto

NII's key strategy to double its "seven to 10 per cent" market share of coated steel products supplied to the U.S. motor industry, is a new electrolytic galvanizing line at its Great Lakes steel division near Detroit.

The new partnership has already resulted in NKK replacing an unnamed "West German" company as the key supplier of advanced technology for that plant.

The more immediate impact of the deal for NII is that it will have an additional \$300m in the bank with which to step up its already extensive diversification programme, which has led it into metals distribution, aluminium and financial services.

Mr Love said after the signing earlier this week that NII hopes to make an announcement of a possible acquisition "by the end of this year."

But he added, "Naturally if any trade restrictive schemes are established here in the U.S. NKK will suffer, but National Steel may be in a better position."

The NKK/NII link could represent the shape of the future U.S. steel industry. Aside from National Steel, several other Japanese steelmakers have teamed up with U.S. companies on more limited joint projects.

Specifically when NII's board meets for the first time next month or in early October it is expected to agree to accelerate a five-year capital spending plan already in place which calls for new investment totalling up to \$800m. Central to this investment plan, and to

what Mr McBride acknowledges that President Reagan will veto

Lilco warns of possible bankruptcy protection filing

BY OUR NEW YORK STAFF

FIRESTONE, the world's second biggest tyremaker, boosted net profits from continuing operations to \$29m or 65 cents a share in the third quarter, from \$27m or 55 cents last time, as sales up from \$94m to \$103m.

At the nine-month stage, however, net profits from continuing operations fell sharply, from \$65m or \$1.31 a share to \$51m or \$1.08. Sales rose from \$2,638m to \$2,965m.

The latest quarterly figure includes a \$11m gain from the sale of a Brazilian rubber plantation, against an \$8m gain last time from partial liquidation of Lilo inventories.

Final net for the quarter was

\$48m or \$1.01 a share, after taking in a gain of \$1m from discontinued operations and an extraordinary credit of \$2m. In the year-to-date continuing operations of \$3m from discontinued operations and an extraordinary credit of \$1m made a final net of \$31m or 65 cents a share.

For the latest nine months income from discontinued operations of \$28m and an extraordinary credit of \$8m made a final net of \$35m or \$1.80 a share. This compares with a final net last time of \$75m or \$1.53, arrived at after income from discontinued operations of \$7m and an extraordinary credit of \$3m.

However, as a condition of

receiving the new money, Lilco is suspending preferred stock dividends payable on or after October 1.

The financing is also conditional on the commission's approval and Lilco warned that if this was not received by September 1, "the company will have to review alternative courses of action, including the possibility of seeking protection under Federal bankruptcy laws."

The company has been plagued by financial problems due to the heavy costs associated with the controversial and long-delayed \$4.1bn Shoreham nuclear power plant.

Under the new financing, Lilco has signed a commitment letter for an additional \$150m credit line, which can be increased to \$200m with the consent of the 14 bank lenders. The credit line, which extends through next year, is secured by accounts receivable and natural gas stocks.

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INTL. COMPANIES & FINANCE APPOINTMENTS

BASF doubles first half profits as margins widen

BY JONATHAN CARR IN BONN

BASF, the West German chemicals group, raised group pre-tax profits by 105.6 per cent to DM 1.25bn (\$424m) in the first half of this year, from DM 609m for the same period of 1983, and boosted worldwide sales revenue by 18.5 per cent, from DM 18.09bn to DM 21.5bn.

BASF is the last of the "big three" German chemical companies this week to announce further striking profits growth in the wake of improved margins, after the already strong recovery of 1983.

Hoechst group first half earnings rose by 83 per cent to DM 1.16bn and those of Bayer were up by 72.9 per cent to DM 1.45bn.

Like its key domestic rivals, BASF notes that foreign sales were stronger than those at the parent company was increased

home and that higher turnover was achieved mainly through bigger volume deliveries, not higher prices.

Setbacks to profits came only in Latin America and in some domestic subsidiaries, hit by the strikes in the metalworking and printing industries.

By-product sector, agricultural protection materials, plastics and fibres all did well but fertiliser business remained flat.

The BASF AG parent company, raised its pre-tax profit by 58 per cent to DM 566m on sales revenue up by 23.3 per cent to DM 9.95bn. Domestic sales were up 15.9 per cent to DM 2.95bn and exports by 28.6 per cent to DM 5.99bn.

Capital spending by the group was increased by 24 per cent in the half-year to DM 380m.

Despite the strong performance by all three major companies, the stock market has remained undepressed. BASF yesterday closed DM 4.50 down at DM 151, Bayer down DM 3.40 to DM 165.20 and Hoechst down DM 3.20 at DM 166.

One reason is that dividend increases for this year are expected to be only modest, even with record profits, after the big boost in payouts made for 1983.

Another reason is uncertainty about the chemical industry's prospects in 1985, and public arguments about environmental protection, most recently over the chemical formaldehyde, of which BASF is the world's biggest producer.

Capital spending by the group was increased

Ericsson sees 20% growth in earnings

By David Brown in Stockholm

ERICSSON, THE Nordic region's largest telecommunications and electronics company, reports pre-tax earnings for the first six months of 1984 up by 22 per cent to SKr 528m (\$111m), due mainly to an improvement in financial income and positive exchange rate developments.

The group forecasts that both sales and earnings will climb by 20 per cent by the year's end. Sales for the six months climbed 20 per cent to SKr 12.3bn. Order bookings grew by 15 per cent to SKr 14bn.

Operating results after depreciation advanced by 14 per cent to SKr 1.56bn. Net financial costs at SKr 350m were SKr 57m lower than at the same point a year earlier.

The group raised SKr 500m in the domestic bond market in Sweden last spring.

The group posted a SKr 12.9m extraordinary loss from holdings in associated companies, against a gain of SKr 94m in the previous period, to strike its pre-tax result to SKr 1.56bn.

Chemical sales showed the strongest rate of increase—up by 11.4 per cent to DM 2.7bn—thus sharing in the continuing boom throughout the whole German chemicals sector.

Capacity utilisation in the chemicals division was up to 82 per cent against 74 per cent last year.

Revenue from electricity sales advanced by 8.1 per cent to DM 5.2bn and a growing share of atomic power in production helped keep costs down.

Group fixed asset investment in the first half was down by DM 177m compared with January to June 1983 to DM 2.49bn. Last year's capital spending was unusually inflated by an atomic power station restart and energy and raw materials savings measures.

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Herr Rudolf von Bennigsen-Foerder

Veba considers raising dividend

BY OUR BONN CORRESPONDENT

VEBA, the West German energy and industrial concern, may raise its dividend for 1984 after increasing net profit in the first half to DM 221m (\$77m) from DM 149m in the same period of 1983.

Herr Rudolf von Bennigsen-Foerder, the chief executive, said the company might lift its payout from the DM 7.50 a share of 1983 provided there were no unpleasant surprises in the current half.

He told shareholders that Veba, the country's biggest industrial enterprise in turnover terms, had virtually achieved its aim of restructuring to remove weaknesses and strengthen earnings.

This statement follows word in mid-year that the group's oil and gas division, Veba Oil, expects to return to operating profitability this year and pay a dividend to the parent for the first time in four years.

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Strike pushes Opel into the red

BY OUR BONN CORRESPONDENT

OPEL, the West German subsidiary of General Motors of the U.S., went into the red in the first half of this year after making a net profit of DM 239m (\$104m) for the whole of 1983.

The company did not specify the loss, but noted that GM had put the first-half loss on all its European activities—mainly Opel—at \$92m (about DM 260m).

Herr Ferdinand Beickler, Opel's chief executive, said key reasons for the setback were the strike in the metalworking industry and the public debate about exhaust emission systems, which had unsettled potential buyers.

Herr Beickler put Opel's lost production through the seven-week strike at 120,000 cars

worth DM 2bn. Total production in the first seven months was 451,000—or 105,000 fewer than in the same period of 1983.

However, he added that Opel expected to big success with its new Kadett model which was due to come on to the market next month. A total of 120,000 Kadetts of this model would roll off the production lines by the end of the year.

The first half result is doubtless due to the strike in the metalworking industry and the public debate about exhaust emission systems, which had unsettled potential buyers.

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However, he added that Opel expected to big success with its new Kadett model which was due to come on to the market next month. A total of 120,000 Kadetts of this model would roll off the production lines by the end of the year.

The company did not pay any dividend to the GM parent during 1983 and net profits were placed into reserves.

Hongkong Tin domicile change

BY OUR FINANCIAL STAFF

HONGKONG TIN, a small tin-mining company operating in Malaysia is to move its legal domicile to Malaysia from the UK, diversify into property, and raise fresh capital.

The board is to incorporate a new company called Hongkong Tin Corporation (Malaysia) BHD in Malaysia, which will effectively acquire the existing group.

The new Malaysian Hongkong Tin then plans to acquire a

Malaysian property-development company, Hoitoo Realty for 14.7m ringgit (\$8.3m) through the issue of 26.7m new shares. Finally, a public issue of 10.6m new shares is planned.

The proposals will lift Hongkong Tin's capital to 44.5m shares from the current 600,000, and existing shareholders will see their participation dwindle to 16.2 per cent.

The planned rights and public offerings, if fully sub-

Dutch paper group ahead

By Our Financial Staff

NET PROFITS up from Fl 6.4m to Fl 10.5m (\$3.2m) are reported by Buhmann-Tetraeder, the Dutch paper, printing and packaging group, for the first half of 1984.

The company, which staged a strong profit recovery in 1983, has gained from an increase in sales from Fl 51.3bn to Fl 54.6bn. It repeats the forecast of higher profits for the whole of 1984.

The group's operating earnings for the six months rose in Fl 5.6m from Fl 48.1m. Unit earnings were Fl 2.83, against Fl 1.73 for the opening half of 1983.

For 1983, total net profits were Fl 20.8m following a strong first quarter performance.

Nedlloyd on course for best results since 1981

BY OUR FINANCIAL STAFF

NEDLLOYD, the Dutch shipping group has hauled itself out of the red for the first half of 1984 with net earnings of Fl 50.4m (\$16.1m). The comparable half of 1983 saw a loss of Fl 72.9m.

The company says its net earnings improved, and there was also a better than expected contribution from oil production. In April, Nedlloyd hinted at a return to modest profits for 1984.

For 1983, a steep fall in operating profits led to a net loss of Fl 94.4m. Nedlloyd was forced to pass on its dividend, having paid Fl 5.50 a share in 1982.

The company says it continues

Rights for Green Island as losses worsen

BY DAVID DODWELL IN HONG KONG

GREEN ISLAND CEMENT, the troubled Hong Kong company controlled by Mr Li Kashing, yesterday announced plans for HK\$86.4m (\$US11m) rights issue aimed at reducing mounting debt.

The company at the same time revealed losses for the first six months of this year of HK\$120m—more than HK\$10m worse than for the same period last year.

The company blamed continued recession in Hong Kong's construction industry, increased costs resulting from low output, and weakness of the

exchanges. The Hang Seng index also hurt by the news, slipped by 16.87 points to end the day at 831.12.

Mr Li said that although bank borrowings had been trimmed from a high of HK\$840m in 1983 to the current level of about HK\$570m, continued deterioration in the cement industry "which may have a material impact on future operations" made a rights issue essential.

He plans to offer 17.28m shares at HK\$5 a share, compared to the current market price of about HK\$8.70. Mr Li said that 11.29m would be

acquired by Cheung Kong, and he would buy the majority of any shares not taken up.

The company revealed losses after tax of \$39.9m with extraordinary losses of HK\$80.3m lifting net losses to HK\$120.2m.

This compares with net losses in the first half of 1983 of HK\$57.8m.

Regional director for Midland Bank

MR JOHN BURTON, at present an assistant general manager, has been appointed a regional director, **MIDLAND BANK**, with responsibility for the Birmingham region from September 1. He succeeds Mr George Parker, who is retiring. Mr Brian Shattock, who is retiring, has been appointed assistant general manager with responsibility for Midland Bank Equity Group from September 1. Previously he was a divisional advances controller in Midland Bank's corporate finance division.

BRITANNIA FERRIES UK director, Mr Ian Carruthers, has been appointed chairman of the **PASSAGENS SHIPPIING ASSOCIATION**, which represents principal ship owners in the cruising business and many leading ferry operators.

BLUE CIRCLE INDUSTRIES has appointed Mr John Fisher, and Mr Fred Glazier to the board. Mr Fisher joins following a long career with Standard Telephones and Cables, retiring as president of Spring Company.

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UK COMPANY NEWS

Exco profit soars 165% in first half

CONTINUED EXCELLENT results from Telerate and a significant increase in money broking profits have enabled Exco International to produce profits before tax of £33.13m for the first half of 1984. This compares with £12.51m in the corresponding period, giving an increase of 165 per cent and with £32.46m for the whole of 1983.

AP-Dow Jones/TELERATE, a company formed last October, "We do not believe that rumoured impending competition will have any impact on Telerate's profitability in the foreseeable future," the directors state.

Renewed volatility in interest and foreign exchange rates aided by an increased shareholding in Nooten, Australia & Pearson.

has resulted in a significant increase in money broking profits in all the geographical regions.

In the first few months of the year, stock markets around the world were buoyant, much to the benefit of stock broking subsidiary, W. I. Carr Sons & Co (Overseas), and the fund management group, Garimore, both of which had an excellent first half.

A significant proportion of earnings continue to be in U.S. dollars and annual results, as are currently translated to sterling at year end rates, would inevitably be subject to the effect of fluctuation in the exchange rate.

Of the rights issue proceeds, £5m was used in May to purchase substantially all of the 100,000 shares held in Carr; a further £15m was used to subscribe for 55 per cent of the shares of a new company, London Fortifying Company.

In June 29.9 per cent of the shares of a London stockbroker, now renamed WICO Galloway & Pearson was acquired, with an



Trevor Humphries

Mr John Gunn (left), chief executive, and Mr Matthew, group managing director, at the offices of Exco International. They report massive growth for the first half of 1984 with profits up by 165 per cent, and say current trading continues to be very satisfactory.

the half year's net profit attributable to shareholders was £11.68m (£5.97m). Earnings are shown at £14.59m (12.02p).

Mr Matthew said his takeover proposal had been "a very good thing" but a lot of small ones, provided it is well managed and would have the potential to contribute significantly to profits."

Exco admits the money was raised when it saw advantages in having cash as a safety net and possibly to enable it to make cheap acquisitions.

Mr Matthew said his takeover proposal had been "a very good thing" but a lot of

small ones, provided it is well managed and would have the potential to contribute significantly to profits."

Commenting on the results, Sir Ronald McIntosh, chairman, says that the forward order position is satisfactory. Orders received in the first half of 1984 were up on the same period last year and indications are that the group will enter 1985 with a larger order book at the beginning of the year.

The net interim dividend has been held at 4.5p—in the last full year a total of 11.25p was paid from pre-tax profits of £18.27m.

First half basic earnings per share were shown as falling from 13.4p to 9.2p.

Commenting on the results, Sir Ronald says that at most of the year's end, the position of overseas companies, notably in the U.S., South Africa and Asia. Profits in Europe and the UK were up, with refrigeration companies, in particular, showing a good recovery from low figures last year.

Nevertheless, Sir Ronald adds that the result for the group as a whole is "disappointing".

Changes in top management were announced last month, he says, and the directors have instituted a rigorous programme of cost reduction throughout the group. This will involve some further expenditure on rationalisation, which will be before the end of the year.

While priority is being given to the cost reduction programme, Sir Ronald says that the directors are fully aware of the need to provide for future growth.

At the trading level, profits fell from £38.5m to £37.5m. Interest costs rose from £1.2m to £1.2m.

Tax was lower at £2.67m (£3.41m), and there were minority credits of £35.000, this being paid to shareholders.

Dividends were up to 4.5p, from 4.25p, on a prospective basis of about 12, giving the low tax charge of under 10 per cent. At this level Queens Moat is no longer a barb

gain but the price reflects a hotel group whose income is largely independent of the vagaries of the tourist trade.

Comment

Queens Moat has always stood to do well from the increase in business travel which has been last year and has accelerated in 1984. Growing numbers of tourists, especially from overseas, are also staying at attractively-located hotels, adding an extra element to the group's performance. Beyond this, the results for the first time show the full benefits of the vagaries of the tourist trade.

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The record half year demonstrates the benefits accruing from the policy of concentrating on the commercial sector in the 58 provincial hotels as well as in the Drury Lane Moat House, the directors state. It also reflects the success of the expansion programme which has added more than 500 bedrooms over the past 12 months.

Comment

Queens Moat continues to operate five public house/ restaurants and recently acquired the 100 bedroom Cunard Cambridge Hotel together with the leisure activities. The search for further expansion opportunities continues.

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UK COMPANY NEWS

Interest costs depress Blue Circle

ALTHOUGH OPERATING profits at Blue Circle Industries moved up by £7m to £67.1m for the first half of 1984 thanks to the overseas companies after allowing for a £4.8m jump in interest charges to £14.7m, and higher plant modernisation costs, the taxable figure was down from £48.2m to £47.5m.

Turnover of this cement manufacturer moved ahead from £408.6m to £426.3m.

The net interim dividend has been raised by 6p, with earnings per 51 share shown as falling from 36.5p to 35.6p, before extra-ordinary items.

In the last full year, a total of 18p was paid from pretax profits of £109.5m (£107.5m). At the last annual meeting the directors

said that the company continued to improve the productivity of operations by heavy capital expenditure, which would mean increases in borrowings and interest charges.

Depreciation in group companies in the UK is based on the revaluation of fixed assets at January 1 1978 or on subsequent dates. Overseas subsidiaries and related companies depreciation is based on revaluations at varying dates or at cost. The directors say 10% depreciation had been applied to original cost of assets only, with pre-tax profits for the half-year would have been increased by £8.5m. Depreciation took £2.8m (£2.8m).

Armitage Shanks contributed to operating profit, an increase

shows: UK £22.5m (£27.7m); Australasia £6.6m (£4.8m); Africa £14.4m (£14m); U.S. £9.1m (£3.2m); Latin America £5.7m (£3.8m); Asia and the Middle East £3.8m (£2.7m).

Despite a small increase in the overall size of the UK cement market, home trade cement deliveries remained unchanged at 1.95m tonnes. Imports into Northern Ireland have shown some increase.

The directors said later that exceptional items are likely to be similar or slightly bigger in the second half, over the whole of 1984. Exceptional charges should be well down, although there is likely to be some carry over in the first half of that year.

Overall Blue Circle reckons the UK market has increased so far by some 3 per cent, with sales static, market share has gone down by a couple of points and is estimated at about 58 per cent.

See Lex

Saga looking for profit increase over full year

TRADE CONDITIONS were generally difficult for Saga Holidays in the half-year ended April 30 1984, and pre-tax losses rose from £2.07m to £2.26m. But the directors say they can be fairly confident that profits for the year should show some increase, compared with the 52.4m achieved in the previous 12 months.

The effect of moving the year-end from June 30 to October 31 will mean that in this and future years there will be a considerable disparity in results between the first and second halves. The two main trading seasons of summer and winter will both fall into the second half.

Looking further ahead, Mr Roger de Haan, who took over the chairmanship at the end of June on the retirement of his father, says bookings for 1984-85 are running 20 per cent above the comparable period, although only a relatively small proportion of bookings for the year have been received.

"But almost more important are the changes, refinements and improvements which we are making to our products and organisation which give me confidence for the longer term," he said.

Turnover in the first half came to £16.59m, against £21.91m, but this represents less than 30 per cent of the year's figure. There was some reduction in the period mainly as a result of a fall in demand for contracts, which are traditionally marketed in Britain, although this was partly offset by an increase in sales of UK based and long-haul holidays.

In the half-year gross profit came to £2.73m (£3.2m) but was outweighed by administration

and marketing expenses of £5.7m (£5.91m). Net investment income improved from £645,000 to £155,000. After tax, net profit was £1.57m (£1.22m) or 8.7p (6.77p) per share.

• **comment**
The change in the accounting year means that Saga's two main trading seasons fall into the second half, so the announcement of first half losses should not set off any alarm bells. A legacy of the ill-fated Laker Holidays acquisition, the decision to change the year's earnings profile may well smooth out the entry into the second half of the year.

However, it means that the increase will be entirely due to the new U.S. operations, which are now accounted for 30 per cent of group sales. At home Saga will probably do better than last year. It admits it gave too much attention to the Laker debacle and neglected to broaden its product range and the changing needs of the over-50s traveller. More exotic long-haul destinations are now being introduced, but this will only have an impact next year.

The group was formed out of

British Alcan surges to £26m in first six months

CONTINUING benefits from last year's rationalisation measures and further price improvement in fabricated products have been reflected in the first half surge in taxable profit from £3.1m to £8.3m at British Alcan Aluminium.

Turnover rose from £22.5m to £22.5m, from which operating profit emerged substantially up at £8.3m against £3.4m. Interest charged took £1.8m (£1.03m).

Capital expenditure was restricted during the six month period. The cash generation achieved has enabled the group to reduce borrowings by £2.6m.

Stated group earnings per share moved ahead from 1.22p to 2.02p. The interim dividend is being held at 8.54p per share.

Attributable profits emerged at £1.17m (£844,000) after higher

costs of £2.43m (£1.94m).

BBA sees further recovery this year

BBA Group, a Yorkshire-based friction material and industrial textile manufacturer, made a further recovery in the first six months of this year and pushed taxable profits up by 36.7 per cent from £2.84m to £3.89m.

Despite the uncertainty of the miners' strike, the company expects that the full year profit figure will exceed the £5.5m earned in 1983. In 1979 the company achieved profits of £8m.

The interim result was achieved on turnover ahead by 13.3 per cent to £88.06m, with both overseas and UK operations contributing to the improvement.

Overall, UK companies remained in profit compared with a loss in the first half of 1983 and overseas operations recorded a 20.9 per cent profit advance.

Although there was little change in the proportion of sales between the product divisions, industrial operations noted an 18.6 per cent improvement in 17.5 per cent sales rise against charged took £1.8m (£1.03m).

A proportion of the shares being placed have been offered to and will be available through the

Market. Particulars concerning the Company are available in the Excel Unlisted Securities Market Service and copies of the Prospectus may be obtained until 7th September, 1984 from:

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Extract Wool Holdings PLC

(Incorporated under the Companies Acts 1862 to 1898 No. 66627)

to be renamed

Scanso Holdings PLC

Authorised	Share Capital*	Issued and to be
£	£	Issued Fully paid
63,150	in 4.2 per cent. (formerly 6 per cent. gross)	63,150
72,850	Cumulative First Preference shares of £1 each	72,850
1,534,000	in 4.9 per cent. (formerly 7 per cent. gross)	1,408,500
1,670,000	Cumulative Second Preference shares of £1 each	1,544,500
	in Ordinary shares of 50p each	

*Upon completion of the Placing referred to below, the existing Preference shares will be converted into 272,000 Ordinary shares of 50p each, credited as fully paid.

On 31st July, 1984 Extract Wool Holdings PLC ("the Company") entered into an agreement to purchase Scanso Limited, now one of the world's leading manufacturers and distributors of windsurf boards and accessories. This agreement is conditional on the Placing referred to below.

In connection with a Placing of 282,000 Ordinary shares of 50p each of the Company at 105p per share, application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the Company's issued Ordinary share capital (including shares arising on the conversion of Preference shares) in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

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Grieveson, Grant and Co.

59 Gresham Street, London EC2P 2DS

Distillers

Adapting to change gives us confidence for the future.

SUMMARY OF RESULTS

	1984	1983
	£m	£m
TURNOVER	1,134.1	1,127.2
TRADING PROFIT	181.6	201.7
PROFIT BEFORE TAXATION	191.6	209.3
EARNINGS PER SHARE	35.35p	38.29p
DIVIDENDS PER SHARE	13.65p	13.00p

Extracts from the Review of Operations in the Annual Report and Accounts for the year ended 31st March 1984

SALES OF SCOTCH WHISKY To export markets

The continuing effect of the economic problems experienced by many of the major world-wide markets for Scotch whisky led to a decline in Group shipments of 10.7%. However, the Group slightly improved its share of industry shipments, due to relatively good sales to the USA, where Dewar performed particularly well and Johnnie Walker Red Label and Black Label, distributed by Somerset Importers, maintained their strong positions in the market.

South America was the trading area most seriously affected by factors such as the devaluation of local currencies, import restrictions and high local taxation and here the Group's trade declined by one third. In Japan, sales of White Horse, the Group's leading brand, were satisfactory as were those of Old Parr. The new brands shipped exclusively to the Japanese market, White Horse Extra Fine and Johnnie Walker Old Harmony, fulfilled expectations.

Although faced by intensified competition, the Group succeeded in maintaining its share of bottled in Scotland shipments to the EEC, a market in which Scotch whisky continues to enjoy strong consumer appeal. Johnnie Walker Red Label occupied a leading position in this important market.

To the home market

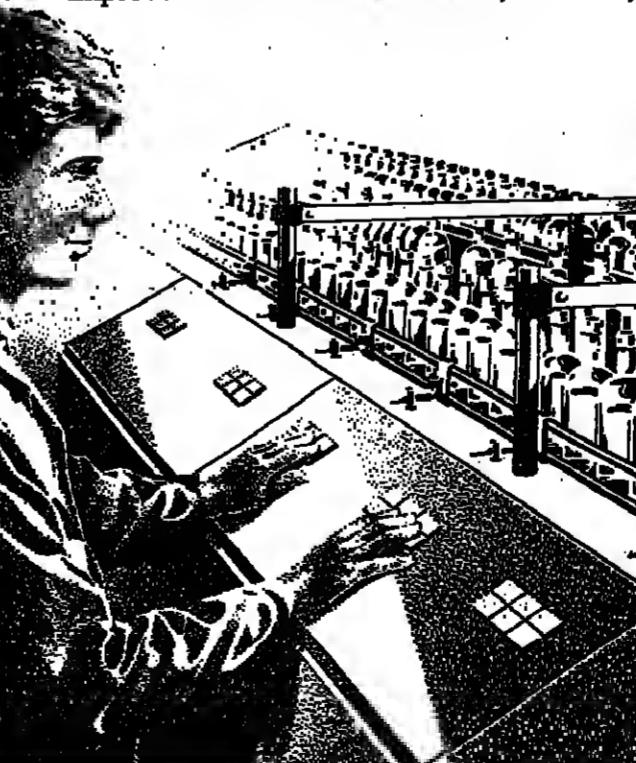
During the year, industry figures for sales of Scotch whisky showed an increase of 5.2%, in which the Group shared. The market remains extremely competitive and, to increase Group penetration and effectiveness, a new company, The Distillers Company (Home Trade) Ltd, was brought into being. This company has assumed responsibility for marketing and selling in the UK.

nearly all Group brands of Scotch whisky and Pimm's and Hine Cognac.

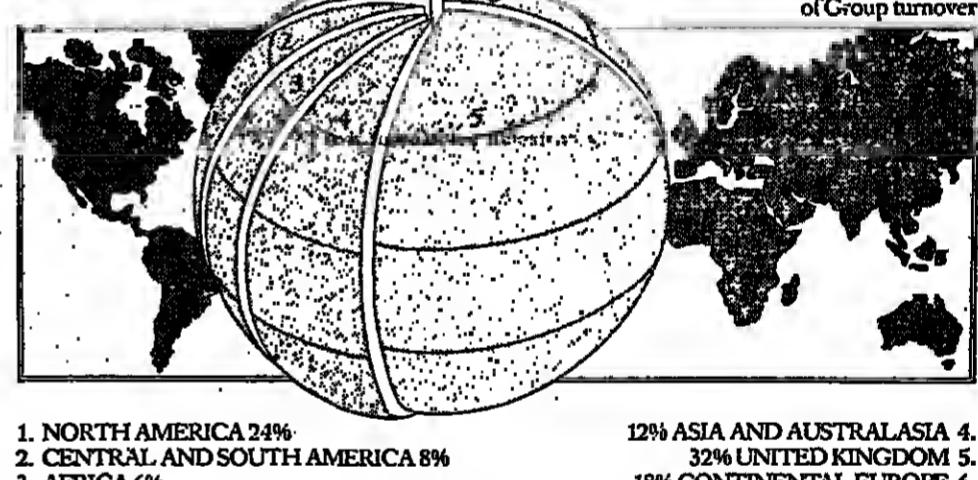
SALES OF WHITE SPIRITS

As a result of the re-organisation of existing resources, a new White Spirits Division was formed to co-ordinate the production, marketing and sale of Group brands of gin and vodka. A further rationalisation occurred with the commencement of operations at Tanqueray Gordon's new bottling complex at Basildon, which will accommodate the bottling of Gordon's and Booth's Gins and Cossack Vodka at a significantly lower cost.

Demand for gin in the UK showed some improvement and the brand leader, Gordon's,



WORLD-WIDE SALES (excluding duty)



increased its sales. Although shipments of Gordon's to export markets were slightly lower, there was a substantial increase in export sales of Tanqueray Gin, particularly to its major market, the USA.

The overall increase in world sales of the Group's brands of gin encourages the belief that there is still further potential for the development of this traditional and versatile spirit.

FOOD GROUP

Whilst profits did not reach last year's record level, good progress was made in a number of trading sectors. The marketing and distribution activities of the United Yeast Company continued to expand, with new lines and further development of sales of frozen food.

CARBON DIOXIDE

Profits were again good although a little below the improved level of 1982/83.

OVERSEAS OPERATIONS

The Group completed the purchase of the whole of the issued share capital of Somerset Importers Ltd of New York on 16th May 1984. The price paid in cash at completion was US\$250 million funded by the US\$250 million unsecured revolving credit facility from a syndicate of banks.

In his Statement the Chairman, Mr. J. M. Connell, said:

"We are operating in a rapidly changing trading environment in the world markets where we sell our products. We shall adapt ourselves to meet the challenges created by these changes, and I am sure that the considerable wealth of talent which exists within the Company will, backed by our financial strength, enable us to face the future with confidence."

The Distillers Company plc

The One Hundred and Seventh Annual General Meeting of The Distillers Company plc will be held at the North British Hotel, Edinburgh, on Thursday, the 20th day of September, 1984, at 12.15 p.m.

The new business figures are net of reassurances.

It should be noted that the new business figures at the half-year do not necessarily provide a reliable guide to those for the full year.

London and Manchester Group plc

BIDS AND DEALS

Kleinwort is London Prudential bidder

BY ALEXANDER NICOLL

Kleinwort Benson Lonsdale, the holding company for the Kleinwort Benson merchant banking group, emerged yesterday as the bidder for the London Prudential Investment Trust, which is run by its own investment management arm.

Kleinwort is making an agreed bid worth about £15m for the trust, which it will liquidate. The effect will be to raise roughly as much capital for Kleinwort as issue a one-for-twelve rights issue.

This method of raising capital, termed a disguised rights issue, has been increasingly popular among companies seeking to broaden their shareholder base and to raise cash without a direct appeal to existing shareholders. But in Kleinwort's case, it appeared that simple expediency had dictated the move.

London Prudential, one of eight investment trusts managed by Kleinwort, had received other bids from the Anglo-International Investment Trust on Wednesday, was believed to have been among those interested.

Mr Christopher Egster, a corporate finance director at Kleinwort, said the bid seemed a convenient way of raising London Prudential's future, given that it was probably about to be taken over.

Kleinwort had no urgent need for capital, he said, but needed to broaden its capital base to support its expansion in international securities markets.

Amid the recent spate of link-ups between British financial institutions, Kleinwort Benson has agreed to acquire stock-

brokers Grieveson Grant when Stock Exchange rules permit. Initially it is buying 5 per cent, but the price has not been disclosed.

Kleinwort has also paid £19m to acquire AGLI Government Securities, renamed Kleinwort Benson Government Securities, a primary dealer in US government securities.

Kleinwort's share offer is at 11 per cent of London Prudential's net asset value. There is a cash alternative, underwritten at 340p per Kleinwort share, at 102 per cent of net asset value.

London Prudential's shareholders, who account for a majority holding between them, are believed to view the offer favourably, and some are likely to take Kleinwort shares. Atlanta Investment Trust, which bought e

14.6 per cent stake last January, is expected to take cash for its holding.

Shares of London Prudential, which have a net asset value of about 230p, rose 4p yesterday to 236p, after gaining 1p the previous day.

Kleinwort shares fell 10p to 360p, valuing the group at £917m. Kleinwort has never previously made a rights issue of any kind, and the new shares to be issued as a result of the bid will account for about 7.6 per cent of the enlarged capital.

London Prudential's shareholders are being offered, for each trust share, Kleinwort shares taken at a price of 370p each to the value of 11 per cent net asset value, as determined when the offer goes unconditional.

The offer is subject to a maximum net asset value of

250p, and any excess over this value will be paid at 100 per cent in cash.

The cash alternative is 102 per cent of net asset value, up to a value of 250p, with the excess over 250p again being paid at 100 per cent. An offer will be made on behalf of stockbrokers Hoare Govett to buy or find buyers for Kleinwort shares not taken up by trust shareholders.

Because the small size of the Kleinwort capital increase will be seriously diluted, existing holding shareholders will have no formal rights to subscribe to the new Kleinwort shares.

London Prudential's portfolio is amply invested in a broad spread of UK, US, and Japanese equities. It is being advised by merchant bankers Robert Fleming.

Carless chairman reported to Panel

By Dominic Lawson

Mr John Leonard, the chairman of Carless, Capel & Leonard, which on Tuesday launched a takeover bid worth over £100m for Premier Consolidated Oilfields, is being reported to the Takeover Panel.

Schroder Wag, the merchant bank advising Premier, is reporting the Carless chairman for an alleged infringement of the City code. In a national newspaper published on Wednesday, it was reported as saying that it had been investigating increasing the offer for Premier.

Carless' offer is an all-share bid of one of its shares for every three shares in Premier. The takeover code insists that a bidder must not say that he will not revise his initial offer the closing date of that offer. Carless has not even sent an interim offer. Premier shareholders have not yet received from Schroder Wag a copy of its shareholders' register.

Lazard Brothers, the merchant bank advising Carless, last night had no official comment to make on the move by Schroder Wag.

BOC/Norsk Hydro

The industrial chemicals division of Norsk Hydro has entered into negotiations with The BOC Group for the acquisition of the latter's Danish subsidiary, Aktieselskabet Kultyske OG (Torktfabrikken) (Union). Negotiations are at an advanced stage, and it is anticipated that the acquisition will be completed by the end of September 1984.

Union is a major supplier of carbon dioxide and dry ice in Denmark. The company is also involved in the construction of carbon dioxide plants for sale around the world. It has 120 employees and a yearly turnover of Dkr 100m (£7.2m).

The acquisition of Austenwood is in line with the policy of Astbury & Maledy (Holdings) to extend the activities, particularly in London and the south east.

Cole Group purchase

Cole Group has acquired Wallis Electronics for a cash consideration of £400,000, with a maximum further payment of £400,000 dependent on profits achieved in the years ended March 31 1985 and 1986.

Wallis is engaged in the development and manufacture of high voltage power supplies. It

and effectively controls the company.

Over the past year, Metals Ex has increased profits by 74 per cent to £864,000.

The company's nickel mining in the company's nickel mining in Nepean, Western Australia, pending a recovery in the nickel market, while tin production fell

owing to the removal of plant from the Sandy Flat venture in northern Queensland to Gladstone in New South Wales, where production almost at the mining year's end.

The unconsolidated Metal Exploration Queensland, which owns 50 per cent of the Greenvale lateritic nickel-cobalt joint venture in Queensland, reduced its loss for the year from £32.6m to £32.6m.

The decline in the Australian dollar has led to a fall in the cost of the contracted low nickel price of US \$2.20 per pound, while there was an increase in production to 70 per cent from 50 per cent of design capacity.

The decline in the Australian dollar has led to a fall in the cost of the contracted low nickel price of US \$2.20 per pound, while there was an increase in production to 70 per cent from 50 per cent of design capacity.

Amax in line as a partner in \$210m Chile mine venture

BY KENNETH MARSTON, MINING EDITOR

CHILE'S State Development Corporation (Corfo) says that it prefers proposals put forward by America's Amax for a \$210m (£160m) joint mining venture there to those of Lithium Corporation of America, a subsidiary of Gulf Resources and Chemical Corporation.

The venture involves the mining of potassium salts, boron acids and lithium in the northern Atacama Desert, in partnership with the Chilean molybdenum producer, Molibdeno y Metal.

Present thinking is for Amax to have about 82 per cent with 13 per cent for Molibdeno and 23 per cent for Corfo.

Lithium production requires the agreement of Chile's Nuclear Energy Commission (Lithium also has nuclear applications) and could cause problems with another project which has just got under way in the Atacama Desert.

The latter, a joint venture between Corfo and Foste Minerals, has an exclusive production clause for lithium for the early years of the operation.

Higher gold production boosts North Kalgoorlie

THE EXPANSION of treatment capacity at the Western Australian gold operations of North Kalgoorlie Mines seems finally to be paying off, with the news that an excellent performance in the fourth quarter of the year to June 18 has resulted in the company reaching a record stage, and it is anticipated that the acquisition will be completed by the end of September 1984.

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THE PROPERTY MARKET BY MICHAEL CASSELL

A nasty case of mud-slinging breaks out along the river bank

BOB REYNOLDS, the chief planning officer of Hounslow in west London, is not an especial admirer of the two-lipped door small. He is, nevertheless, happy to have the little moleuse on his side in his fight to prevent one of the most controversial development schemes ever proposed along the River Thames.

The small lives in the intertidal mud flats which lie off the riverbank at Brentford. Along with the equally obscure hairy small and the rare Sea Clubrush, the little moleuse is a positive shoal of red-brownings they have been dragged into a planning battle in which the central issues often seem to have been swept away in a tide of accusations, inventive and inimical.

The story of the struggle by Dimsdale Developments, the private property group headed by Dennis Beadle, and Crownvale Properties, an Associated Newspapers subsidiary, to develop a new island village and tiny is one in which the dividing line between planning and politics seems as clouded as the Thames itself.

A public inquiry into the proposals, which entail filling in a stretch of the river around Lot's Ait, one of three islands in the River Thames, was adjourned last week. Which location will have most mud stuck to it by the end of the hearing is hard to assess. It is a planning battle in

which personalities loom large. On one side is Reynolds, stoutly defending the sanctity of the Thames and of his council's development policy; on the other is Beadle, a flamboyant and enthusiastic property man with over 100 schemes behind him and a driving determination to add Lot's Ait to the list.

Both sides have called in armies of experts, analysts and advisers to press their case, in what they all accept is one of the most crucial planning inquiries ever staged in the greater London area.

It is a planning battle in which emotions are running high and politics are played to the full. Take, for example, the words of George Nicholson, chairman of the Greater London Council planning committee: "We cannot tolerate a jam-packed scheme which would create a precedent of allowing speculators to bury part of London's beloved Thames under thousands of tons of concrete. Developers are trying to grab part of the river for themselves to build houses for the rich."

No river

"Where on earth would it end? We would have no river left. Someone might then want to dock over the Thames throughout central London just to build more tourist shops." No one, apparently, has told

Mr Nicholson that County Hall, home of the GLC, is built on just such an infill site.

Over to Beadle: "We are fighting a political and not a planning battle. The actions of Hounslow's planning officials has been disgraceful and scandalous and our proposals have been repeatedly misinterpreted."

"Let no one imagine we are attempting to destroy some green and pleasant stretch of Thameside land. The site in question involves a derelict collection of ugly buildings on which Brentford has, until now, been happy to turn its back. If the council gets its way, it could end up as a sand and ballast depot or a scrap metal yard. So much for conservation them."

The two sides have not always been at each other's throats. Indeed, in 1977, Hounslow and Beadle agreed them the future of the run-down riverside at Brentford. They partnered each other in the development of Themsmead House, a 22,000 sq ft office scheme now fully let, and also worked together in establishing the nearby Waterman's Park arts centre and office complex.

But things began to go wrong when the socialist-controlled council changed its office development policy in 1980 and let a scheme with a riverside site be approved. After an appeal, Dimsdale got its permission and Hounslow found

itself on the receiving end of a bill for \$80,000 costs and a tickling off for its inconsistent planning policies.

Now Hounslow wants to see this particular stretch of the river used for industrial purposes and has rejected Dimsdale's attempts to provide a mix of housing, offices and public amenities which the company claims will revitalise the area.

The developer's first proposals involved enlarging Lot's Ait, joining it to the mainland and developing 148 homes, ranging in size from 500 sq ft to \$26,000 to \$40,000. In April last year, Hounslow's environmental committee adjourned a decision on the plans in order to allow more discussions between the two sides.

Major row

Whether or not those talks ever took place has provoked a major row. Reynolds says discussions were duly held but Dimsdale denies it and the re-opened inquiry will demand proof the talks were held—in the shape of entries in the chief planning officer's diary. Beadle says he will go to the High Court, if necessary, to ensure the relevant documents are produced.

Last September, Reynolds reported no progress to his committee and the Dimsdale proposals were rejected by 11 votes to 10, with two abstentions.

"Neither are we convinced

that the scheme is viable as it stands. There is a nagging doubt that what we have got is a planning application to establish the principle of infill in the river. Once that is allowed, the developers will come up with something much bigger and more profitable."

Hounslow's chief planning officer says the plans will involve "a huge and expensive engineering operation aimed at providing very small and very expensive homes. In any case, we don't want housing on site."

Bob Reynolds says the grounds for refusal centre on arguments of planning policy and precedent, although the council is as equally anxious along with a number of conservation organisations to preserve the natural riverside area.

"The plan would create a backwater creek into which silt and sediment would be deposited. The water would no longer be scouring by tidal flow and would become stagnant, dirty, unattractive and incapable of supporting wildlife. We are hardly basing our case on the fact of the two-lipped door itself but the future of such creatures is an issue."

Perhaps more fundamentally, the council says the plan represents a huge overdevelopment of a sensitive site. In terms of density, height and site coverage, the planners say it exceeds all the provisions envisaged in the local plan.

"Neither are we convinced

The council has also put forward numerous other planning objections to the plan, all of which are dismissed by a development team which feels Hounslow planners have abused the planning system and set themselves against the riverside proposals and on a deliberately obstructive course.

According to Dennis Beadle: "Decisions have been made which have nothing to do with planning and everything to do with local politics and old-fashioned dogma. This inquiry has been forced to listen to detailed argument on planning points which should have been raised in preliminary negotiations. But we were never given the chance to hold those discussions. The hearing could cost as much as £350,000 and we will be going for full costs, whatever the outcome."

Dimsdale says it already has an agreement with Hounslow to fill in the Thames and to ensure that the Authority benefits financially and that one of its board members is also an Associated Newspapers man.

Dismissed

Hounslow also says it has checked the Thames from Oxford to Essex and says there is no precedent for filling in the river: "One thing this inquiry has taught us is that local authorities must establish a more clearly defined policy towards the river. It is too important to handle on a piecemeal basis."

Beadle rejects all the arguments about overdevelopment and remains determined to press his case towards the river.

"It is likely to drag on for another couple of weeks, is clearly annoyed that, further

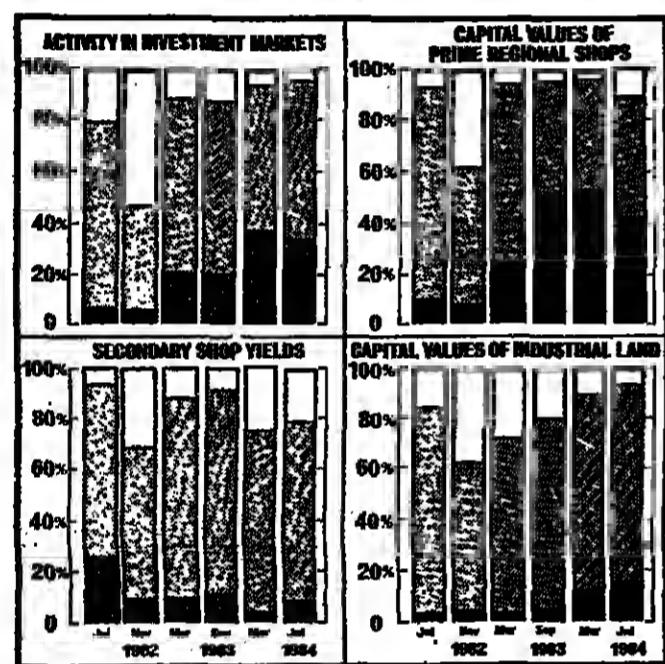
upriver at Isleworth, the council is itself joining forces with Speyhawk to develop what his QC described as the inquiry as an almost identical site.

"The latest little manoeuvre in Hounslow's campaign is the emergence, with an inquiry still running, of a tree preservation notice for Lot's Ait. There are three trees on the islands and our experts say all three are diseased."

"How can the council persist in its criticism of our scheme on the basis it will harm the local environment when it has openly acknowledged that it proposes this part of the riverbank should be earmarked for general industrial use? What we are repairing at Lot's Ait, mechanical hammers, electric drills and saws were all the time. Hounslow is now apparently happy to contemplate a lifetime of noise, vibration, smell, smoke, dust and grit, rather than a pleasing riverside environment in which people can work and live."

Even the plucky little freshwater snail with a penchant for mud has, according to Beadle, been misrepresented. "The door snail is not that rare along the river and, in any case, he lives primarily around the next island and not on ours. We know because we got someone to dig it up. What else remains to be dug up on a project all over the borough and is clearly annoyed that, further

THE FT/RICS PROPERTY INDICATORS



• A poll by the Royal Institution of Chartered Surveyors, RICS member firms and investing institutions in all regions were asked if there was a rising (R), static (S) or falling (F) trend in rents, investment yields, capital values and investment activity for different classes of commercial and industrial property.

Few signs of strong revival

ACTIVITY in the UK commercial property investment market remains comparatively subdued, according to the findings of the 25th Business Indicator poll conducted jointly by the Royal Institution of Chartered Surveyors and the Financial Times.

At the time of the last poll, in March, there were clear signs that investment interest was finally reviving after a prolonged period of low spending activity. Since then, there has been some evidence that institutions have been more ready to contemplate stepping up property investment programmes but the latest poll findings show their return to the market remains cautious and highly selective.

In March, about 40 per cent of respondents reported a rising level of investment activity in the property sector, but by July the proportion was down to a third. In the major investment markets, such as the City of London and the West End,

substantial reductions in investment activity were registered. The fall may have something to do with seasonal factors and a shortage of suitable opportunities, but the poll would seem to confirm the view that any large-scale upswing in spending on property is still some way off.

The present trend of investment yields shows little change from the picture recorded four months earlier. The overall situation remains static, with minimal reports of any increase in yield levels and with reductions largely confined to prime regional shops and secondary shops.

This week, a report from Hillier Parker May & Rowden shows that rents for secondary shops have actually risen at an annual rate of 9.2 per cent since 1978, against 6.5 per cent for prime retail premises.

The agents point out that, despite the recession, secondary rents have stayed ahead of inflation since 1981, while prime per cent.

AREAS	LON. CITY	WEST END	REST GLC	SE (EX-LON.)	N	NW	EAST ANGLIA	YORKS & HUMBER	EAST MIDS.	WEST MIDS.	SW	SCOT. WALES	N. IRE	NAT. IONAL
QUESTION 1														
Compared with three months ago:	%	%	%	%	%	%	%	%	%	%	%	%	%	%
(a) Offices	R 32	56	7	32	0	18	27	10	7	16	19	65	0	17
S 48	44	93	68	92	76	64	80	86	79	76	35	90	83	72
F 0	0	0	0	8	6	9	10	7	5	5	0	10	0	4
(b) Prime Regional Shops	R 40	85	78	64	85	71	100	78	86	50	73	75	30	67
S 60	15	22	36	15	29	0	22	14	58	27	25	70	33	30
F 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(c) Secondary Shops	R 23	43	36	32	33	47	55	24	36	24	48	60	33	33
S 69	57	64	38	67	53	45	76	64	76	52	40	57	50	57
F 8	0	0	0	0	0	0	0	0	0	0	0	0	0	11
(d) Modern Factories	R 20	17	36	33	0	6	0	0	0	0	4	0	0	0
S 70	83	64	63	92	88	92	95	100	95	92	94	100	60	25
F 10	0	0	4	8	6	8	5	0	5	4	6	0	0	0
(e) Modern Warehouses	R 22	17	36	35	0	6	8	5	0	0	4	6	0	11
S 78	82	64	62	72	82	84	90	100	100	92	88	100	80	25
F 0	0	0	3	8	12	8	5	0	0	0	4	6	0	0
QUESTION 2														
What is the trend of invest yields?	R 0	18	0	8	0	13	20	17	0	6	0	0	0	0
S 100	76	100	84	91	74	70	78	100	88	86	93	90	67	86
F 0	6	0	8	9	13	10	6	14	7	10	13	33	0	8
(b) Prime Regional Shops	R 0	21	0	4	0	0	40	18	0	0	11	13	0	0
S 49	64	80	71	75	67	50	59	77	82	68	56	87	50	70
F 11	15	20	25	33	10	23	15	18	21	21	31	11	50	22
(c) Secondary Shops	R 9	7	17	12	0	0	20	0	0	18	10	14	0	0
S 64	73	50	73	73	86	50	69	77	71	65	72	88	83	70
F 27	20	33	15	27	14	30	31	23	11	25	14	12	17	21
(d) Modern Factories	R 0	0	8	8	0	27	0	17	8	0	13	7	0	20
S 71	100	84	84	91	67	90	72	92	89	61	93	90	80	01
F 29	0	8	8	9	6	10	11	0	11	26	0			

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 21

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 22

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Figures are unofficial. Yearly highs and lows reflect the 52 weeks plus the current week, but not the latest day. Where a split or stock dividend amounting to 25% or more has been paid, the year's high-low range and are shown for the new stock only. Unless otherwise stated, dividends are annual disbursements based on x declaration.

WORLD ECONOMIC INDICATORS

Liberty Life Assurance Co Ltd
Station Rd, New Barnet, Herts, EN5 2AA
Tel: 01-440 8220

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COMMODITIES AND AGRICULTURE

New gas oil futures contract approved

By John Edwards,
Commodities Editor

MEMBERS of the International Petroleum Exchange have agreed in principle to introducing a new London gas oil futures contract, using an FOB (free on board) delivery procedure, to replace the existing contract, which is based on in-tank delivery against a bearer warrant.

Full details of the new contract are yet to be finalised, so no official starting date has been announced. However, it has been decided not to introduce any new delivery months on the existing contracts, which at present trades up until April next year.

This will leave the way clear for May 1985 to be the first delivery position for the new FOB contract, which would start trading sometime later this year.

There are two main reasons for the contract change. One is that it is felt an FOB delivery system, which is also used by the New York Mercantile Exchange, would bring futures closer into line with the physical market.

The second is to deal with the quality control problem the Exchange suffered last November. It has been found that a system using warrants (with a life of several months) is not suitable for an unstable material like gas oil whose quality can vary within a matter of weeks.

Meanwhile, gas oil futures eased yesterday reversing the steady climb so far this week. The September position closed \$2 down at \$237.125 a tonne, still \$10 above last Friday's close.

Traders said prices came under pressure from as easier trend in the physical market,

Milk output in July down 14% on year

BY ANDREW GOWERS

MILK PRODUCTION in England and Wales fell almost 14 per cent in July from the same month last year, the Milk Marketing Board said yesterday.

The scale of the drop has provoked serious concern among board managers, who fear that the combined effects of drought and over-reaction to EEC production curbs could result in the UK falling short of its allotted output quota this year.

Yesterday's figures show that production in England and Wales between April—when the EEC limits were imposed—and July was almost 3 per cent below quota. It is believed that output may have fallen still further in the first part of this month.

The picture is similar in Scotland, where production in July was 13 per cent down on July 1983.

With liquid milk consumption remaining virtually unchanged from last year, creameries are suffering a severe reduction in supplies. The English and Welsh Board reported that production of

milk destined for manufacture fell by more than 25 per cent in July. Most of that fall was accounted for by butter.

While none of the MMB's 30 creameries has had to close, older plant in many of them has been mothballed to reflect the reduced flow of milk. Dairy Crest, the board's commercial arm, is seeking more than 400 voluntary redundancies among its creamery staff.

The worry of MMB managers is that production may not recover sufficiently during the autumn and winter months to bring the UK to its full quota.

This would mean a greater-than-expected reduction in dairy farmers' incomes and a further increase in unit costs for the boards.

The managers also fear that if the UK is not up to quota by the time of the next EEC price-fixing in early 1985, Britain could suffer a further cutback in production.

Under the quote scheme agreed by EEC ministers last March, the UK must cut production by 61 per cent overall from its level last year.

Tin plea to Brazil

BY WONG SULONG IN KUALA LUMPUR

MINING MINISTERS from the seven-nation Association of Tin Producing Countries (AIPC) will visit Brazil in October to appeal to the country to slow down its tin production.

A senior Malaysian primary industries official said Brazil's tin output, which rose from 8,000 tonnes in 1981 to an estimated 18,000 tonnes this year, was a major factor depressing tin prices.

He said tin producers who are members of the International Tin Council had been

restricting their exports by nearly 40 per cent for the past two years, and had been making financial contributions to the ITC's buffer stock fund to prevent a price collapse.

"We recognise Brazil has to export aggressively to earn foreign exchange. But we hope to find other ways of doing it because ITC producers are already sacrificing quite a lot for the tin industry's sake," said Emanuele Nickel, tin chief at ITC.

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